Financial Highlights Brief Report for 1st Quarter FY2023

August 2nd, 2023



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A.Financial Highlights for 1st Quarter FY2023

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A-1 : Financial Results for 1st Quarter FY2023

			(billion yen)
Operating Devenues	FY2023	FY2	022
Operating Revenues and Profit	1Q (a)	1Q (b)	(a)-(b)
Operating Revenues	222.2	228.4	-6.2
Operating Income/loss	19.6	18.8	0.7
Ordinary Income/loss	49.1	267.3	-218.2
Net Income/loss Attributable to Owners of Parent	38.5	266.6	-228.0
Exchange Rate (¥/\$)	¥135.81	¥126.49	¥9.32
Bunker Price (/MT)	\$609	\$821	-\$212

Financial Results for 1st Quarter FY2023

Key Factors (year-on-year comparison)

- Despite a softening of conditions in the dry bulk market due to a drop in transport demand, operating income grew thanks to an increase in the number of vehicles handled by Car Carrier Business.
- For Containership Business operated by equitymethod affiliate OCEAN NETWORK EXPRESS PTE.
 LTD. (ONE), market conditions have been gradually returning to normal levels, and ordinary and net income declined as a result.

Key Financial Indicators

			(billion yen)
Indicators	FY2023-1Q (c)	FY2022 (d)	(c)-(d)
Equity Capital	1,570.1	1,515.3	54.8
Interest-Bearing Liability	358.8	351.6	7.2
DER	23%	23%	-
Equity Ratio	74%	74%	-



A-2: Financial Results for 1st Quarter FY2023 by Segment

(billion yen)

Business Segment	FY2023	FY2	022
(Upper row: Operating Revenues)	1Q	1Q	(e)-(f)
(Lower row: Oordinary Income/loss)	(e)	(f)	
Dry Bulk	72.5	84.6	-12.0
Diy Duk	1.5	14.5	-13.0
Energy Resource	23.6	24.7	-1.1
Transport	2.4	5.6	-3.1
Product Logistics	123.1	115.7	7.3
	45.9	248.6	-202.7
Containership	10.2	11.8	-1.6
Containership	25.5	238.2	-212.7
Other	2.8	3.4	-0.5
other	0.7	0.1	0.6
Adjustment	-	-	-
Adjustment	-1.6	-1.6	-
Total	222.2	228.4	-6.2
ιυιαι	49.1	267.3	-218.2

Financial Results for 1Q FY2022 by Segment

Key Factors by Segment (year-on-year comparison)

Dry Bulk

- Although there was a temporary recovery trend in the Cape market due to expectations for economic recovery in China, the supply and demand balance for shipping capacity in this market deteriorated slightly and the market remained weak. This was a result of further easing of port congestion based on a delay in actual demand recovery in China.
- Market conditions for Panamax and smaller sizes also weakened due to factors including a decrease in demand for grain transport to China, and a decline in coal and steel transport to Europe against a backdrop of high inventories in the consumption regions.

Energy Resource Transport

- LNG Carrier, Thermal Coal Carrier, VLCC (Very Large Crude Carrier) and LPG Carrier Businesses secured stable profits backed by medium- to long-term charter contracts.
- Meanwhile, as a result of accumulated negative factors such as flaking-off of temporary revenue, profitability deteriorated compared to the same period of the previous year.

Product Logistics

- In Car Carrier Business, the recovery trend continued as supply shortages for semiconductors and auto parts eased, along with a gradual decrease in their impact on vehicle production and shipments.
- We continue efforts to restore freight rates and improve operational efficiency.
- ONE's business performance remained weak as a result of a decline in short-term freight rates. This was due to a slump in transport demand, along with the normalization of supply chains after disruptions.



B. Forecasts and Initiatives for Fiscal Year 2023

B-1 : Forecasts for FY2023 and Key Factors

Forecasts for FY2023

(billion yen)

Operating Devenues		FY2023					FY2022		Y-o-Y		vs the announced on May 8, 2023	
Operating Revenues and Profit/Loss	1Q	2Q Forecast	1H (g)	2H Forecast	Total (h)	1H (i)	Total (j)	1H (g)-(i)	Total (h)-(j)	Total (k)	(h)-(k)	
Operating Revenues	222.2	228.8	451.0	449.0	900.0	482.8	942.6	-31.8	-42.6	870.0	30.0	
Operating Income/Loss	19.6	23.9	43.5	45.5	89.0	52.9	78.8	-9.4	10.2	85.0	4.0	
Oerdinary Income/Loss	49.1	20.9	70.0	65.0	135.0	567.5	690.8	-497.5	-555.8	130.0	5.0	
Net Income/Loss Attributable to Owners of Parent	38.5	16.5	55.0	65.0	120.0	565.4	694.9	-510.4	-574.9	120.0	-	
Exchange Rate(¥/\$)	¥135.81	¥138.33	¥137.07	¥135.00	¥136.04	¥131.56	¥135.07	¥5.51	¥0.97	¥125.29	¥10.75	
Bunker Price(/MT)	\$609	\$602	\$605	\$622	\$613	\$850	\$769	-\$245	-\$156	\$679	-\$66	

Key Factors (year-on-year comparison)

- Operating income is expected to increase by 10.2 billion yen compared to FY2022. This is based on steady performance anticipated for Car Carrier Business, despite the softening of the dry bulk market.
- Ordinary income is expected to be 135.0billion yen as the containership market gradually stabilizes when compared to FY2022.

Key factor assumption

- Yen-US\$ exchange rate ¥136.04/\$ (average for FY2023)
- Bunker Price \$613/MT
- Market Assumption
 - Please refer to Appendix
- Estimates Sensitivity (2Q~4Q 9 months)
- Yen-US\$ rate: each ¥1 weaker (stronger) adds (subtracts) ± ¥1.2 bln
- Bunker price: each \$10/mt down (up) adds (subtracts) ± ¥0.06 bln
- *Exchange rate fluctuations related to equity in earnings of subsidiaries, "ONE" is included.

Shareholder's return

- Dividend : The planned annual dividend for FY2023 is 200 yen per share, which is a basic dividend of 120 yen per share plus an additional dividend of 80 yen per share.
- Additional return : On May 8, 2023, "K" LINE announced an additional shareholder's return of 50.0 billion yen or more. Considering the scale of this additional shareholder's return for the fiscal year 2023, we have determined that the best way to do this will be to perform a share buy-back for the entire amount. We will repurchase the Common stock of "K" LINE up to 60.0 billion yen and total number of shares of common stock of "K" LINE up to 11,676,000 (max.) shares.

B-2: Forecasts for FY2023 by Segment

Forecasts for FY2022 by Segment

								(Dillion yen)	
Business Segment			FY2023			FY2022		vs. the announced on May 8, 2023	
(Upper row: Operating Revenues)	1Q	2Q	1H	2H	Total	Total	$(n)_{-}(n)$	Toal	$(n)_{-}(n)$
(Lower row : Ordinary Income/Loss)		Forecast	(m)	Forecast	(n)	(0)	(n)-(o)	(p)	(n)-(p)
Dry Bulk	72.5	70.5	143.0	122.0	265.0	312.2	-47.2	257.0	8.0
Di y Duik	1.5	1.5	3.0	6.0	9.0	19.1	-10.1	12.0	-3.0
Energy Resource	23.6	23.4	47.0	48.0	95.0	100.2	-5.2	89.0	6.0
Transport	2.4	1.1	3.5	4.5	8.0	9.0	-1.0	8.0	-
Droduct Logistics	123.1	132.9	256.0	274.0	530.0	519.7	10.3	514.0	16.0
Product Logistics	45.9	20.6	66.5	58.5	125.0	669.9	-544.9	118.0	7.0
Containership	10.2	14.3	24.5	27.5	52.0	49.3	2.7	51.0	1.0
Containership	25.5	3.0	28.5	20.5	49.0	608.8	-559.8	50.0	-1.0
Other	2.8	2.2	5.0	5.0	10.0	10.3	-0.3	10.0	-
Other	0.7	0.3	1.0	0.0	1.0	0.8	0.2	0.0	1.0
Adjuctment	-	-	-	-	-	-	-	-	-
Adjustment	-1.6	-2.4	-4.0	-4.0	-8.0	-8.0	-	-8.0	-
Tatal	222.2	228.8	451.0	449.0	900.0	942.6	-42.6	870.0	30.0
Total	49.1	20.9	70.0	65.0	135.0	690.8	-555.8	130.0	5.0

Key Factors by Segment (year-on-year comparison)

Dry Bulk

Market conditions are currently sluggish, but an improvement is expected toward the end of the term due to tighter vessel supply and demand. This is against the backdrop of the prolonged Russian war in Ukraine and the limited completion of new vessels.

Energy Resource Transport Product Logistics

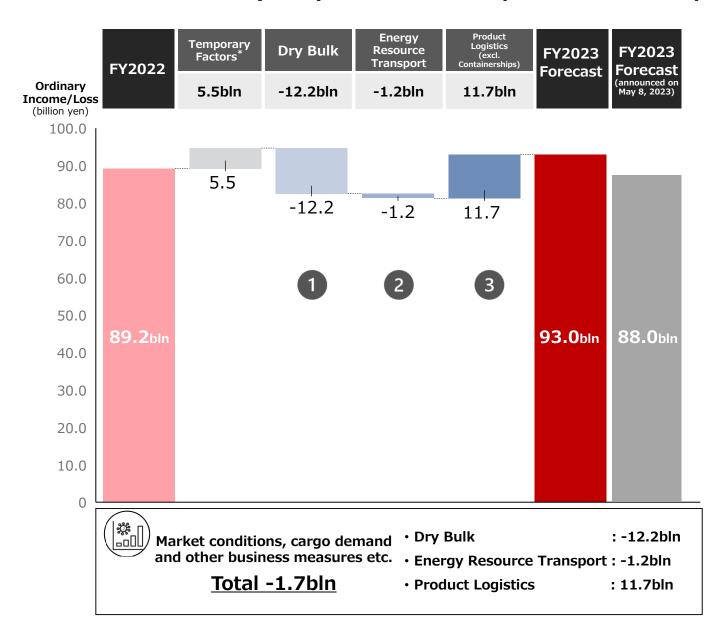
- LNG Carrier, Thermal Coal Carrier, VLCC (Very Large Crude Carrier), and LPG Carrier Businesses are expected to secure stable profits backed by medium- to long-term charter contracts.
- As global economic activity returns to normal, the recovery in vehicle production and shipments is expected to continue for Car Carrier Business, along with improvements in the supply of semiconductors and auto parts.
- We will continue to promote fleet optimization and improve vessel operation and deployment efficiency.
- In Containership Business, it has been taking time for transport demand to recover due to excess inventories at consumption sites in Europe and the United States. However, it is expected that the market will bottom out in 2nd half of FY2023. ONE will continue agile response measures based on supply and demand trend.



(billion ven)

B. Forecasts and Initiatives for Fiscal Year 2023

B-3 : Key Factors for "K" Line's Own Businesses in FY2023 (Full-year results comparison with the previous year)



Dry Bulk

- Although there is some impacts of the softening dry bulk market compared to FY2022, we will work on profitability improvement measures, such as enhancing vessel operation efficiency and reducing costs.
- We will secure stable earnings by continuing and increasing the number of medium- to long-term contracts.
- Given the growing need for environmental measures, we will actively promote sales activities that make the most of our strong business foundation and high transport service quality. We will expand stable earnings by adding more medium- to long-term contracts and implement appropriate risk control.

Energy Resource Transport

• "K" Line will ensure stable earnings through medium- to long-term contracts.

3 Product Logistics (excl. Containership)

Car Carriers

- Improving profitability through rate restorations
- We will continue efforts to optimize our fleet and enhance vessel operation and deployment efficiency
- While geopolitical risks and the possibility of global economic recession remain for the automobile sales market worldwide, vehicle production and shipments are expected to continue recovering from the previous year. This is due to a greater supply of semiconductors and auto parts, as economic activities return to normal.

Short sea and coastal/Port /Logistics

- In the short sea and coastal transport business, market conditions are expected to remain sluggish. Accordingly, we will continue to appropriately manage market exposure and work to improve vessel operation efficiency, while reducing costs.
- Promoting business through collaboration among our subsidiary companies to utilize their knowledge and experience and to create synergies between businesses within the Group

*Temporary factors: Mainly the impact of foreign exchange factors

*The allocation method for SG&A expenses has been partially changed from FY2023. FY2022 actual figures for comparison were also created using the method after the change.

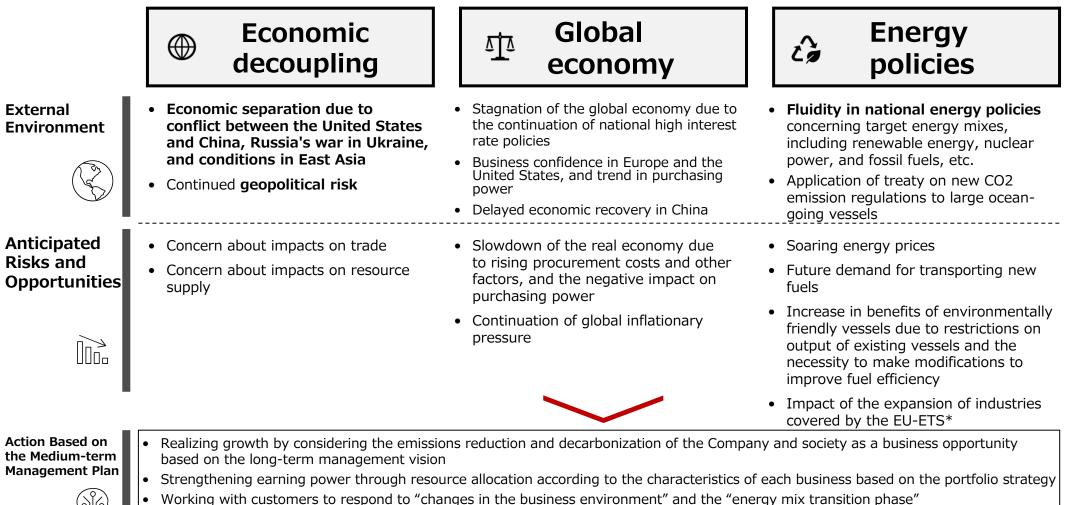


C. Status and Progress of Medium-term Management Plan



C-1 : Changes in the business environment

The global business environment will remain uncertain due to factors such as economic decoupling, continued concerns about downward pressure on the global economy, and energy policy developments in various countries





C-2 [Capital Policy] : Capital Policy Progress and Corporate Value Improvement

Promoting further enhancement of corporate value by steadily implementing key items listed in the Capital Policy section of the Medium-Term Management Plan

Finhancing Enhancing earning power	 Profit growth that satisfies the cost of capital based on the business strategy defined in the medium-term management plan Working to increase profitability by focusing on our businesses with the role of driving growth,* and steadily achieving the ordinary income target of 140.0 billion yen ahead of schedule during the period of the Medium-Term Management Plan 	Operating CF 1,200 billion yen*	 Promoting Further Advancement of Business Management Enhancing measures to
Investment plan (promotion of investment for growth)	 Making investments necessary to improve corporate value without relaxing investment discipline 80% of the investment will be allocated to businesses with the role of driving growth.* By enhancing environmental investment based on the Medium-Term Management Plan business and functional strategies, we will realize growth taking advantage of emissions reduction and decarbonization opportunities 	Investing CF 630.0 billion yen*	improve business value by introducing new business- specific KPIs based on business-specific responsibility accounting, as part of business management with an awareness of capital costs
Shareholder return policy	 With the improvement of capital efficiency in mind, as part of a proactive and flexible shareholder return policy, a decision was made to <u>acquire "K" Line stock up to 60.0 billion yen</u> in addition to <u>the annual dividend of 200 yen per share</u>, which consists of the announced basic dividend (120 yen per share) and additional dividend (80 yen per share). 	Shareholder return 500.0 billion yen~*	 and cash flows (WACC, ROIC, EVA, etc.) Strengthening business portfolio management and management with emphasis on cash flow.
Corporate value improvement	 Maintaining <u>ROE of 10% or more</u> by improving capital efficiency and enhancing earning power By <u>strengthening IR activities</u> (actively holding business briefings, etc.), we will promote dialogue with stakeholders and further raise awareness of our business growth strategy among investors. 	PBR aim for 1.0 or more	FY26 Target ROIC 6.0~7.0%

Based on the Medium-Term Management Plan, we will promote the enhancement of "earning power" and strive to further improve corporate value by maintaining capital efficiency and financial soundness with an awareness of optimal capital structure and cash allocation.

*Businesses with the role of driving growth: Coal & Iron Ore Carrier Business, Car Carrier Business and LNG Carrier Business *Planned cash allocation amount of Operating CF, Investing CF and total shareholder return during the medium-term management plan period (up to FY2026) announced in May 2023

C. Status and Progress of Medium-term Management Plan C-3[Capital Policy]: Shareholder's Return Policy

KAWASAKI KISEN KAISHA, LTD.

Regarding the total return amount of 500.0 billion yen or more during the period of the Medium-Term Management Plan, based on the shareholder return policy announced in May 2023, we will actively carry out appropriate dividends and flexible/responsive share buy-backs to increase shareholder value.

Dividend

Already announced

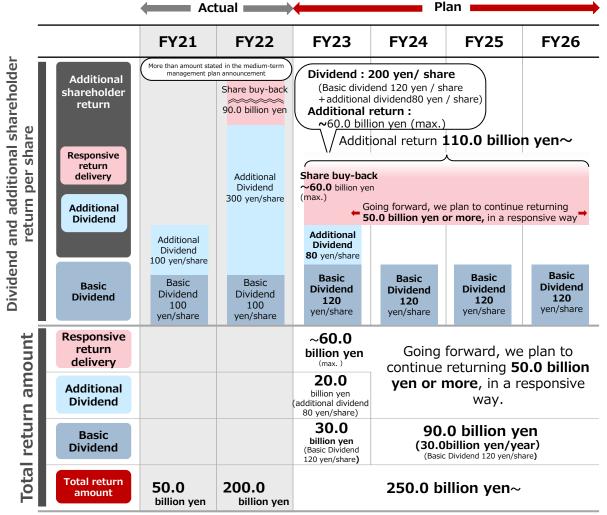
FY2023 200yen/share

- A basic dividend of 120 yen per share and an additional dividend of 80 yen per share are planned.
- An interim dividend 100 yen per share, and a year-end dividend 100 yen per share are planned.

Share buy-back New!

Decided conducting share buy-back up to 60.0billion yen /11,676,000 shares (max.)

- Share buy-back method : Purchase on the Tokyo Stock Exchange through off-auction own share buyback trading (ToSTNet-3) and Auction market
- Period : From August 3, 2023 to October 31, 2023
- In principle, the shares to be repurchased will be cancelled



During the period of the medium-term plan, we will continue to monitor performance trends, always be aware of the optimal capital structure, ensure the investments necessary to improve corporate value, and maintain financial soundness. Moreover, regarding the portion exceeding the appropriate capital, we will actively consider shareholder returns, including share buy-back, based on cash flow.

*For the details of share buy-back, please refer to "Notification of Stock Repurchase and Share Buyback through Off-Auction Own Share Repurchase Trading (ToSTNeT-3)" announced on August 2, 2023. *Dividend amounts are after taking the effect of stock split implemented on October 1, 2022 into consideration.



Appendix



Market Results and Assumption/ Market Exposure

Dry Bulk Market Results and Assumption

	FY2022						FY2023				
Dry Bulk Market	1Q	2Q	3Q	4Q	Total	1Q Forecast	2Q Forecast	3Q Forecast	4Q Forecast	Forecast	
CAPE	\$21,600	\$13,700	\$14,900	\$9,150	\$14,750	\$15,550	\$16,000	\$20,000	\$10,000	\$15,400	
PANAMAX	\$25,300	\$15,850	\$14,700	\$10,000	\$16,350	\$10,900	\$12,000	\$15,000	\$13,000	\$12,750	
HANDYMAX	\$28,900	\$19,750	\$14,850	\$10,150	\$18,300	\$10,750	\$11,000	\$13,000	\$11,000	\$11,450	
SMALL HANDY	\$27,550	\$18,700	\$15,050	\$9,700	\$17,650	\$10,400	\$11,000	\$11,500	\$9,500	\$10,600	

Tanker Market Results and Assumption

World Scale		FY2022					FY2023			
(WS)	1Q	2Q	3Q	4Q	Total	1Q Forecast	2Q Forecast	3Q Forecast	4Q Forecast	Forecast
VLCC	46	71	95	65	69	59	55	55	55	56
(Middle East/ Japan)	-\$3,250	\$32,250	\$66,200	\$50,350	\$36,400	\$43,450	\$32,000	\$32,000	\$32,000	\$34,850
AFRAMAX	167	214	254	206	210	159	115	166	166	152
(South Asia/ Japan)	\$18,000	\$35,500	\$55,000	\$57,650	\$41,550	\$42,650	\$26,000	\$40,000	\$40,000	\$37,150

Transition of Fleet Scale

Vessel Type	FY2021	FY2022	FY2023 1Q
CAPE	88	85	84
Panamax and smaller size	80	87	82
Wood Chip Carriers	6	7	7
Total	174	179	173
VLCC	6	6	6
LPG Carriers	4	4	5
Other Tankers	5	2	2
Thermal Coal Carriers	31	28	28
LNG Carriers	43	44	44
Total	89	84	85

FY2023 : Market Exposure

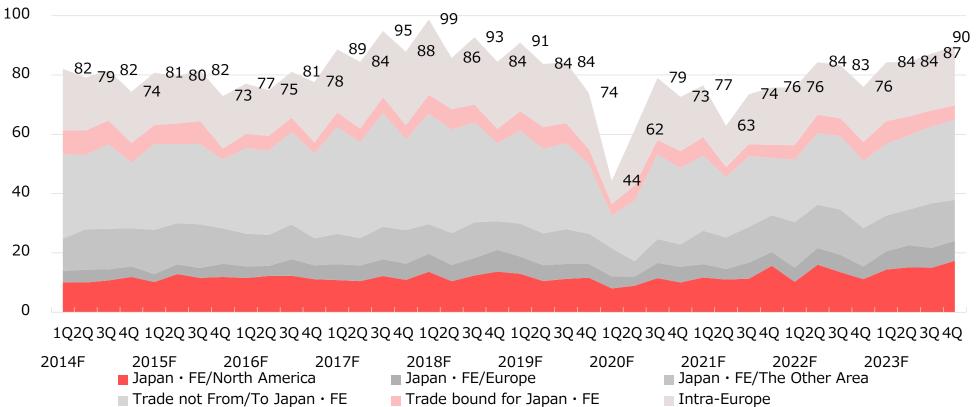
Vessel Type	Market Exposure
CAPE	22%
Panamax and smaller size	16%
Wood Chip Carriers	0%
VLCC	0%
LPG Carriers	0%
Thermal Coal Carriers	3%



Car Carriers Total Units Carried by Service Routes

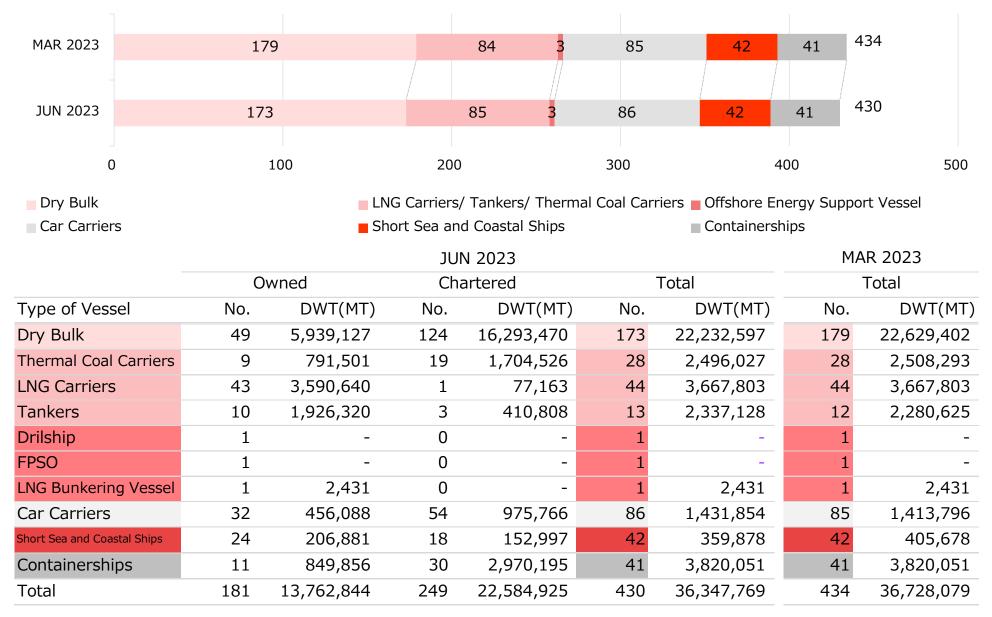
Total Units Carried			FY2022					FY2023		
(1,000 units)	1Q	2Q	3Q	4Q	Total	1Q Forecast	2Q Forecast	3Q Forecast	4Q Forecast	Forecast
Outbound	303	362	346	283	1,295	326	346	368	379	1,419
Homebound	48	62	60	63	232	76	64	54	48	241
Others	212	242	248	227	929	242	250	260	271	1,023
Intra-Europe	195	177	179	186	737	198	184	191	201	775
Total Units Carried	758	843	832	760	3,193	842	845	872	898	3,457
Number of Fleet	87	87	86	86	86	87	87	86	86	86

(10,000 Units)





"K" Line Group Fleet Composition



* The number of owned vessels includes co-owned vessels, and deadweight tonnage includes share of other companies' ownership in co-owned vessels.

* Includes flagships and spot and/or short-term activities at the end of term.



"K" Line Group Vessels in Operation

Segment	Business/ Ve	ssel Type	23-Mar	23-Jun
		CAPE	80	79
		OVER PANAMAX	5	5
		PANAMAX	43	47
Dry Bulk		HANDYMAX	39	31
		SMALL HANDY	5	4
	Total	CHIP	7 179	7 173
	Total	VLCC	6	
		AFRAMAX	2	6 2
	Tankers	Chemical Tankers	2	0
Energy Resource Transport	Turkers	LPG Carriers	4	5
		Total	12	13
	LNG Carriers	l'otai	44	44
	Thermal Coal Carriers	s	28	28
	Drillship		1	1
	FPSO		1	1
	LNG Bunkering Vesse	els	1	1
	Total		87	88
		7,000 Units	17	17
		6,000 Units	39	40
		5,000 Units	10	10
	Car Carriers	4,000 Units	4	4
	cur currers	3,000 Units	6	6
		2,000 Units	4	4
		~2,000 Units	5	5
		Total	85	86
Product Logistics		14,000TEU	12	12
		8,000TEU	13 4	13 4
	Containerships	5,500TEU 4,200TEU	4	7
	Containerships	4,200TEU 1,700TEU	5	5
		1,200TEU	0	0
		Total	41	41
	Short Sea and Coasta	al Ships	42	42
	Total		168	169
Grand Total			434	430

New Building Delivery Schedule Number of 2023 2024 2025 Vessel CAPE 2 2 OVER PANAMAX PANAMAX 1 1 HANDYMAX 1 1 LPG Carriers LNG Carriers 6 1 FPSO 1 Liquefied CO2 Vessel 2 Car Carriers 4 5 1 (7,000 Units) Short Sea and 2 2 **Coastal Ships** 12 9 11 Total



[Disclaimer]

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You are requested to make investment decisions using your own judgment.

[Forward-looking statements]

This material contains forward-looking statements concerning future plans and forecast, these statements are based on information currently available.

Furthermore, "K" LINE therefore cautions readers that actual results may differ materially from economic conditions, supply and demand in the shipping industry, price of bunker, foreign currency exchange rates.

