

Environmental targets for 2023

Environmental Vision 2050		Environmental targets for 2023	evaluation 2023	Results in 2023
2050 Targets	2030 Interim milestones			
<p><u>Our decarbonization</u></p> <p>Take on the challenge of net-zero GHG emissions</p>	<p><u>Our low-carbonization</u></p> <p>CO2 emission efficiency improved by 50% compared to 2008</p>	<p>&lt;Reinforcement of measures to improve operational efficiency (fuel efficiency)&gt;</p> <ul style="list-style-type: none"> <li>Reduce CO2 emissions through slow steaming</li> <li>Improvement of ship operation management through performance analysis using AI technology</li> </ul> <p>&lt;Study the introduction of low-carbon and decarbonized fuels.&gt;</p> <ul style="list-style-type: none"> <li>Study introduction of LNG, ammonia, and other fuel vessels</li> <li>Use of carbon neutral fuels such as biofuels</li> </ul> <p>&lt;Contribution to the demonstration and diffusion of the Seawing automatic kite system&gt;</p> <ul style="list-style-type: none"> <li>Trial and expansion of the introduction of the "Seawing" wind power propulsion auxiliary system</li> </ul> <p>&lt;Consideration and introduction of other new technologies&gt;</p> <ul style="list-style-type: none"> <li>Consider adopting energy-saving equipment and add-ons (water-emission boilers, inverters, etc.) in the new shipbuilding plan.</li> <li>Verify the effectiveness of energy-saving devices using AI analysis technology.</li> <li>Consider specifications to control methane slip and N2O emissions.</li> <li>Study on-board CO2 capture technology.</li> </ul> <p>&lt;Onshore Initiatives&gt;</p> <ul style="list-style-type: none"> <li>Reduce total electricity consumption and GHG emissions associated with electricity consumption at onshore facilities to below the previous year's levels.</li> <li>Promote the introduction of electricity derived from renewable energy sources</li> <li>Reduction of CO2 emissions by hybridization of cargo handling equipment at the company's terminals</li> </ul>	<p>○</p> <p>○</p> <p>○</p>	<ul style="list-style-type: none"> <li>Reduced CO2 emission by slow steaming and super slow steaming as the situation permitted as last year.</li> <li>Continuing performance monitoring of all vessels. Based on that results, conduct bottom inspection on 9 vessels annually and perform bottom cleaning on 7 vessels.</li> <li>Continuing to drive forward the project for ammonia-fueled ships.</li> <li>Decided installation of "Seawing" on coal transport vessels.(Mar.)</li> <li>Conducted technical support utilizing AI analysis, such as verifying the fuel efficiency improvement effects through the implementation of UWC while utilizing Aging% as an indicator.</li> <li>Participating in a research consortium for unloading liquefied CO2 from shipboard CO2 capture equipment(Apr.)</li> <li>Reduced electricity consumption at land-based facilities by an additional 0.4% from the target.</li> <li>Intending to introduce four near-zero-emission transmitters.</li> </ul>
<p><u>Support for social Zero CO2 emissions improvement</u></p> <p>•Becoming a player in new energy transportation and supply that supports social decarbonization</p>	<p><u>Support for social low CO2 emissions improvement</u></p> <p>Strengthen activities to promote new energy transportation and supply for social low-carbonization</p>	<p>&lt;Development and expansion of new businesses that contribute to the low-carbon society&gt;</p> <ul style="list-style-type: none"> <li>Contribute to supply chain development as a transportation company through membership in domestic and international organizations related to the utilization of hydrogen and ammonia.</li> <li>Participated in a commercial demonstration project using a large liquefied hydrogen carrier, and worked toward the commercial use of hydrogen in society.</li> <li>Expand business related to renewable energy such as offshore wind power generation and CCUS (liquefied CO2 transport)</li> <li>Promote efforts to realize CNP (Carbon Neutral Port), participate in CNP study groups at each port, and study projects.</li> <li>Continuation of LNG fuel supply business for ships and consideration of ammonia fuel supply ships</li> </ul>	<p>○</p>	<ul style="list-style-type: none"> <li>Provided operational support for the development project of large-scale liquefied hydrogen carriers.</li> <li>Delivered demonstration Test Ship for Liquefied CO2 Transportation (NOV) .</li> <li>Joint Research Agreement Signed for Next-Generation (Floating Axis) Small-scale Offshore Wind Turbine Demonstration Project (May)</li> <li>Provided information to Tokyo Port Authority and Aichi Port Authority.</li> <li>Continued to promotion the ammonia-fueled vessel project.</li> </ul>
<p><u>Our zero environmental impact to the utmost on oceans and atmosphere</u></p> <ul style="list-style-type: none"> <li>Zero oil pollution accidents</li> <li>Zero environmental impact to the utmost on oceans and atmosphere in operation</li> </ul>	<p><u>Reduction of our environmental impact on oceans and atmosphere</u></p> <p>Reduction of environmental impact on the ocean and atmosphere in ship operations including zero oil pollution accidents</p>	<p>&lt;Promotion of initiatives to eliminate oil pollution accidents&gt;</p> <ul style="list-style-type: none"> <li>Proper implementation of the Safety Management System (SMS) and zero occurrence of oil leakage from vessels.</li> <li>Ship inspections for ship quality improvement activities: 170 vessels/year</li> <li>Remind shipowners of the importance of safe ship operation by sending out the Safe Operation Circular to each shipowner.</li> <li>Implement safety campaigns (150 vessels per year) based on lessons learned from past oil spill accidents</li> <li>Implement measures to prevent accidents involving oil spills from shipboard equipment, including consideration of installing equipment and devices to prevent oil spills.</li> <li>Promoting safe operations through automated loading optimization and AI</li> </ul> <p>&lt;Reduction of Environmental Impact of Ship Operations&gt;</p> <p>Measures to minimize impact on the marine environment</p> <ul style="list-style-type: none"> <li>Minimize the amount of ballast water retained</li> <li>Installation of optimal ballast water treatment equipment and technical support for each ship type and route, while keeping a close eye on trends in convention and regional regulations</li> <li>Consider building vessels that have less environmental impact on marine life.</li> <li>Consider adoption of antifouling paints that have less impact on marine pollution, such as environmentally friendly paints (low-friction paints).</li> </ul> <p>&lt;Reduction of air pollutants generated by ships (black smoke, PM, CO2, SOx, NOx)&gt;</p> <ul style="list-style-type: none"> <li>Study installation of GOLD IRONING in new and existing vessels</li> <li>Trial exhaust gas recovery at port of entry</li> <li>Consideration of using storage batteries</li> <li>Study of equipment to use low-sulfur fuel oil</li> <li>Study of equipment to control VOC (Volatile Organic Compounds) emissions from newly built tankers</li> </ul> <p>&lt;Minimize resources consumed and minimize waste utilized by vessels.&gt;</p> <ul style="list-style-type: none"> <li>Promotion of sorting and recycling of waste generated onboard the vessel, including reuse through repair of cargo handling materials onboard the vessel.</li> <li>Reduce the amount of waste generated from vessels through proper operation of the Garbage Management Plan.</li> </ul> <p>&lt;Reduction of environmental impact on land-based operations&gt;</p> <ul style="list-style-type: none"> <li>Minimize resource consumption and waste at onshore facilities</li> <li>Reduction of water consumption per employee at land-based facilities</li> <li>Reduction of office paper consumption per employee through promotion of paperless operations</li> <li>Reduction of waste at land-based business sites: Promotion of sorting of recyclable containers and packaging waste</li> <li>Promote green procurement: Increase the ratio of eco-friendly products</li> </ul>	<p>○</p> <p>○</p> <p>○</p> <p>○</p>	<ul style="list-style-type: none"> <li>If any issues are found during the vessel inspection, improvement requests are made to the shipowner using the inspection result report.</li> <li>Implement safety campaigns (164 vessels per year)</li> <li>The utilization of AI has been successfully demonstrated through pilot experiments. Continue system development and implementation from 2024.</li> <li>Adopt environmentally friendly paints (low-friction paints)</li> <li>Keep a close watch on trends in convention and local regulations, and install the most appropriate equipment for the type of vessel and route.</li> <li>Explored measures to reduce air pollutants from vessels.</li> <li>Onboard cargo handling materials for recycling in Yokohama unloading of 500-600kg in a months. Also commenced in Kobe from November.</li> <li>Reduced tap water consumption in the office per employee in the office(14% decreased than target).</li> <li>Reduced OA paper consumption per employee by promoting paperless initiatives(15% decreased than target).</li> <li>Promoted green products :Improve the rate of eco-friendly products(19% increased than target).</li> <li>Delivered Environmental E-learnig in March and conducted internal auditor training by DNV in September with 8 participants.</li> <li>Conducted pre-boarding briefings ensure, and conduct training (target: 1 time in every month).</li> </ul>

## Environmental targets for 2023

Environmental Vision 2050		Environmental targets for 2023	evaluation 2023	Results in 2023
2050 Targets	2030 Interim milestones			
		<p><u>&lt;Implementation of environmental training and education for crew members/constituents&gt;</u></p> <ul style="list-style-type: none"> <li>•Conduct various seminars and environmental e-learning education (once a year)</li> <li>•Active participation in internal and external seminars</li> <li>•Education for managers at pre-boarding briefings</li> <li>•Conduct various training programs at Kline Maritime Academy</li> </ul> <p><u>&lt;Promoting Dialogue with Stakeholders&gt;</u></p> <ul style="list-style-type: none"> <li>•Enhancement of disclosure and communication of our environmental measures (integrated report, website, etc.) and expansion of opportunities for explanation</li> </ul>	○	<ul style="list-style-type: none"> <li>•Issued ESG Data Book 2022 in January and Integrated Annual Report in November.</li> <li>•Conducted ESG-focused investor meetings(6 times in a year)</li> </ul>
<p><u>Support for social environmental improvement</u></p> <ul style="list-style-type: none"> <li>•Support for social environmental improvement</li> <li>•Leader in protection of the ecosystem</li> </ul>	<p><u>Support for social environmental improvement</u></p> <p>Enhancing dialogue and activities for improving the social environment</p>	<p><u>&lt;Strengthening Green Ship Recycling&gt;</u></p> <ul style="list-style-type: none"> <li>•Dismantling at the Green Ship Recycling Yard in accordance with company policy</li> </ul> <p><u>&lt;Participation in Marine Plastic Waste Collection and Surveys&gt;</u></p> <ul style="list-style-type: none"> <li>•Conducted survey and collection activities of marine plastic debris in cooperation with Tokyo University of Marine Science and Technology.</li> </ul> <p><u>&lt;Promotion of Environmental Preservation Volunteer Activities&gt;</u></p> <ul style="list-style-type: none"> <li>•Conduct "forest conservation activities" or "beach cleanups"</li> </ul>	○	<ul style="list-style-type: none"> <li>•In order to fulfill the requirements for the entry into force of the HKC, conducted visits and negotiations in Bangladesh.</li> <li>•Conducted marine plastic debris survey activities in collaboration with Tokyo University of Marine Science and Technology.</li> <li>•Conducted "beach cleanups" in May and "forest conservation activities" in last November.</li> </ul>