

# 11-Year Financial Data

Kawasaki Kisen Kaisha, Ltd. and consolidated subsidiaries  
Years ended March 31

Evolution of the Medium-Term Management Plans

"K" LINE Vision 100 "Synergy for All and Sustainable Growth"

K Value for our Next Century

Bridge to the Future

—Action for Future—

Revival for Greater Strides

FY2020 Management Plan in Fiscal Year

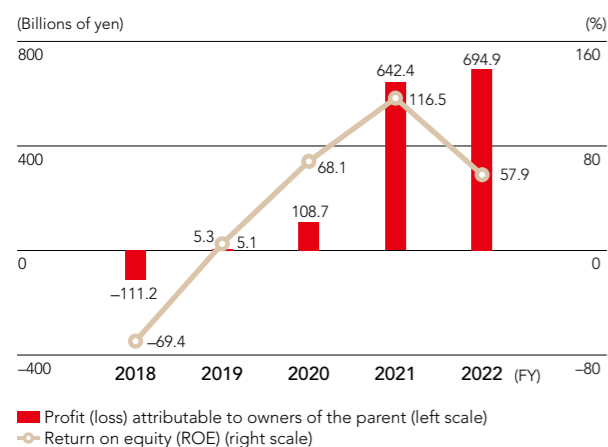
FY2021 Management Plan in Fiscal Year

FY2022 Management Plan in Fiscal Year

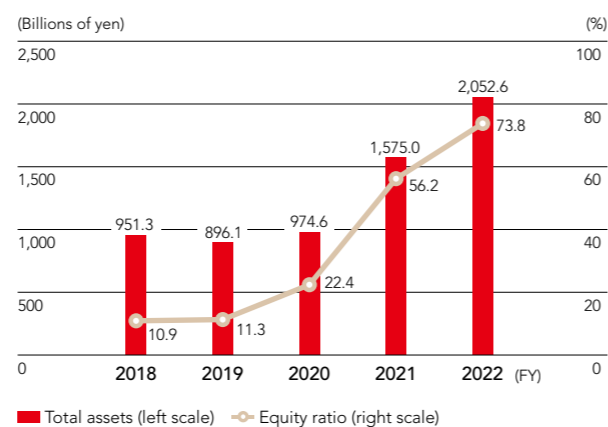
(Millions of yen)\*1

		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
<b>Operating results (for the year)</b>	Operating revenues	¥1,134,771	¥1,224,126	¥1,352,421	¥1,243,932	¥1,030,191	¥1,162,025	¥836,731	¥735,284	¥625,486	¥756,983	<b>¥942,606</b>
	Operating income	14,886	28,854	47,988	9,427	(46,037)	7,219	(24,736)	6,840	(21,286)	17,663	<b>78,857</b>
	Ordinary income**	28,589	32,454	48,980	3,338	(52,388)	1,962	(48,933)	7,407	89,498	657,504	<b>690,839</b>
	Profit attributable to owners of the parent	10,669	16,642	26,818	(51,499)	(139,478)	10,384	(111,188)	5,269	108,695	642,424	<b>694,904</b>
<b>Financial position (at year-end)</b>	Total assets	1,180,433	1,254,741	1,223,328	1,115,223	1,045,209	1,036,886*2	951,261	896,081	974,608	1,574,960	<b>2,052,616</b>
	Net assets	361,975	410,688	467,440	379,913	245,482	243,094	181,233	200,234	316,162	984,882	<b>1,546,679</b>
	Equity capital	340,571	388,837	441,531	355,375	219,484	217,010	103,576	101,095	218,193	884,634	<b>1,515,399</b>
	Interest-bearing liabilities	629,864	643,794	536,846	525,152	550,512	570,584	550,211	543,451	507,005	423,455	<b>351,692</b>
	Capital expenditures	134,554	93,377	89,501	116,592	68,048	101,105	97,911	81,148	45,332	43,442	<b>71,827</b>
	Depreciation and amortization	59,667	52,243	53,526	48,302	47,421	43,410	40,789	44,253	43,869	42,821	<b>42,396</b>
	Cash flows from operating activities	59,756	88,228	101,825	39,635	(43,919)	1,167	(6,808)	(21,797)	33,397	226,460	<b>456,049</b>
	Cash flows from investing activities	(27,212)	(5,113)	(11,177)	(29,569)	(24,881)	(22,813)	(35,493)	(20,286)	16,987	(5,848)	<b>(46,745)</b>
	Free cash flows	32,544	83,115	90,648	10,066	(68,801)	(21,646)	(42,303)	(42,083)	50,384	220,611	<b>409,304</b>
	Cash flows from financing activities	26,364	(26,634)	(119,253)	(14,835)	26,436	22,239	19,290	16,731	(34,845)	(116,001)	<b>(300,790)</b>
<b>Per share data**</b>	Profit attributable to owners of the parent (¥)	40	59	95	(183)	(496)	37	(397)	19	388	2,296	<b>2,571</b>
	Net assets (¥)	1,211	1,382	1,570	1,264	781	776	370	361	780	3,161	<b>6,128</b>
	Cash dividends applicable to the year (¥)	8	15	28	17	—	—	—	—	—	200	<b>400</b>
	Dividend payout ratio (%)	20.7	25.4	29.7	—	—	—	—	—	—	8.7	<b>15.6</b>
<b>Management index</b>	Return on equity (ROE) (%)	3.7	4.6	6.5	(12.9)	(48.5)	4.8	(69.4)	5.1	68.1	116.5	<b>57.9</b>
	Return on assets (ROA) (%)	2.5	2.7	4.0	0.3	(4.8)	0.2*2	(4.9)	0.8	9.6	51.6	<b>38.1</b>
	Debt equity ratio (DER) (Times)	1.85	1.66	1.22	1.48	2.51	2.63	5.31	5.38	2.32	0.48	<b>0.23</b>
	Equity ratio (%)	28.9	31.0	36.1	31.9	21.0	20.9	10.9	11.3	22.4	56.2	<b>73.8</b>
<b>Average during the period</b>	Exchange rate (¥ / US\$)	82	100	109	121	109	111	111	109	106	112	<b>135</b>
	Fuel oil price (US\$ / ton)	671	626	541	295	265	349	450	467	363	551	<b>769</b>
<b>Consolidated business data</b>	Vessels in operation*4	566	583	584	575	560	554	520	468	442	434	<b>434</b>

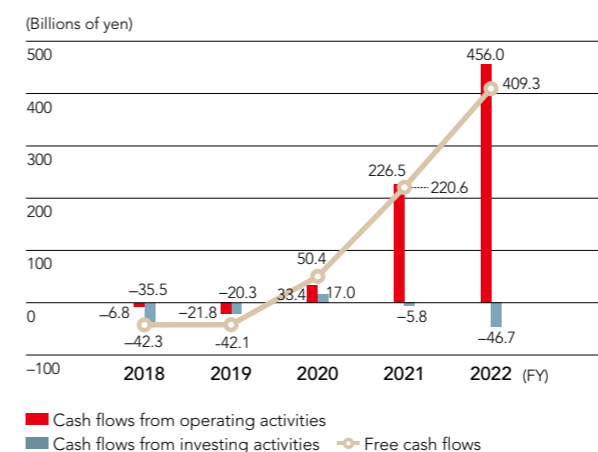
## Profit (Loss) Attributable to Owners of the Parent, Return on Equity (ROE)



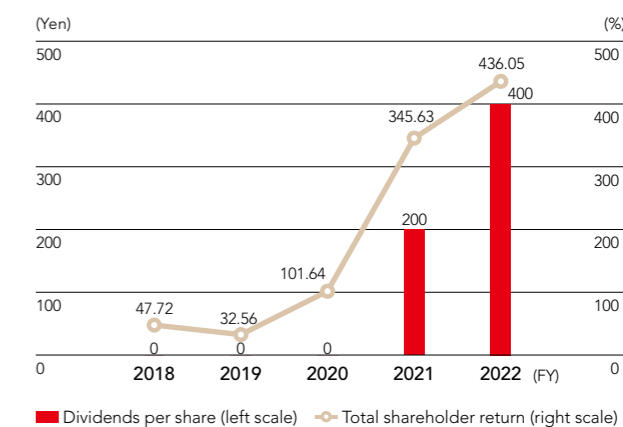
## Total Assets, Equity Ratio



## Cash Flows



## Dividends per Share, Total Shareholder Return (TSR)



Note: "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, issued by the Accounting Standards Board of Japan on March 31, 2020) has been applied from the beginning of fiscal 2021. The application of the Accounting Standard for Revenue Recognition and relevant ASBJ regulations are subject to the transitional treatment provided for in the proviso to paragraph 84 of the Accounting Standard for Revenue Recognition.

\*1 Rounded down to the nearest million yen.

\*2 "Partial Amendments to the Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, issued on February 16, 2018) has been applied from the beginning of fiscal 2018, and applied retroactively to the total assets and return on assets for fiscal 2017 for recalculation.

\*3 Adjusted to reflect the October 1, 2017, common stock consolidation (10 to 1) and October 1, 2022, stock split (1 to 3) (rounded to the nearest yen).

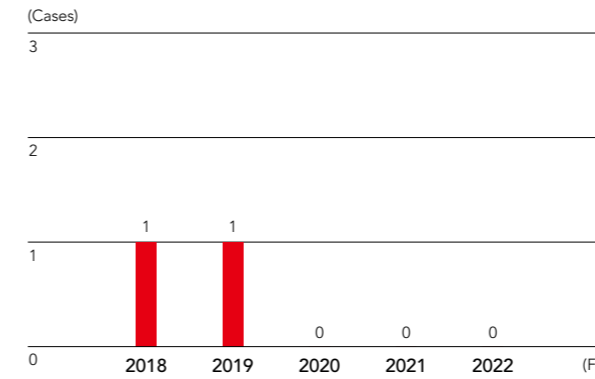
\*4 Includes project-use vessels owned by special purpose companies (SPCs).

# ESG Data Summary

		FY2018	FY2019	FY2020	FY2021	FY2022	
<b>Human Resource Data</b>	Consolidated employees	6,022	6,164	6,080	5,158	<b>4,918</b>	
	Unconsolidated employees	756	767	769	794	<b>804</b>	
	On land	552	562	565	585	<b>597</b>	
	At sea	204	205	204	209	<b>207</b>	
	Women (%)	25.8	25.7	25.9	27.5	<b>29.10</b>	
	Persons with disabilities (%)	2.05	1.96	1.82	2.09	<b>1.71</b>	
	Industrial accidents On land	0	0	0	0	<b>0</b>	
	Industrial accidents At sea	1	0	0	0	<b>1</b>	
	<b>Management*1</b>	Directors	9	10	10	10	<b>9</b>
	Outside directors	3	4	4	4	<b>4</b>	
	Audit & Supervisory Board members	3	4	4	4	<b>4</b>	
	Outside Audit & Supervisory Board members	2	2	2	2	<b>2</b>	
<b>CO<sub>2</sub> Emissions of "K" LINE Group*2</b>	Scope 1 (thousands of tons)	12,536	10,325	9,203	6,583	<b>6,650</b>	
	Scope 2 (thousands of tons)						
		Location basis	27	26	25	14	<b>12</b>
		Market basis	23	26	22	14	<b>10</b>
	Scope 3 (thousands of tons)	1,424	1,305	1,220	4,566	<b>4,506</b>	
<b>Environmental Data for "K" LINE's Vessels*3</b>	Fuel oil	3,824	3,140	2,809	1,981	<b>1,924</b>	
	CO <sub>2</sub> emissions (thousands of tons)	11,932	9,800	8,762	6,175	<b>5,997</b>	
	SOx emissions (thousands of tons)	188	130	36	30	<b>29</b>	
	NOx emissions (thousands of tons)	262	203	181	118	<b>118</b>	
<b>Environmental Data per Transportation Unit for "K" LINE's Vessels*3</b>	Input of energy						
		Fuel oil (g / ton-mile)	1.65	1.51	1.39	1.31	<b>1.34</b>
		Lub. oil (g / ton-mile)	0.014	0.013	0.012	0.012	<b>0.012</b>
		Volume of CO <sub>2</sub> emissions (gram-CO <sub>2</sub> /ton-mile)	5.32	4.82	4.49	4.10	<b>4.20</b>
		Volume of SOx emissions (gram-SOX/ton-mile)	0.08	0.067	0.022	0.02	<b>0.02</b>
	Volume of NOx emissions (gram-NOx/ton-mile)	0.112	0.097	0.089	0.078	<b>0.082</b>	
<b>Training</b>	Cost of training per employee (¥)						
		Onshore	100,000	58,000	63,107	107,000	<b>97,092</b>
		Seafarer	359,804	283,794	198,652	154,664	<b>263,880</b>
	Average training per employee (Days)						
		Onshore	10	10	10	0.5	<b>3.4</b>
		Seafarer	23	19	9	8	<b>12</b>
	Average training per employee (Hours)						
	Onshore	50	50	50	13	<b>24.1</b>	
	Seafarer	184	152	73	64	<b>96</b>	

\*1 For Kawasaki Kisen Kaisha, Ltd.  
 \*2 The scope of data aggregation has been revised from 2021. Vessels not under our operations are excluded from Scope 1 calculations. Container vessels are included in Scope 3. In 2022, we reported 348 tons of biogenic CO<sub>2</sub> emissions from biofuel categorized in Outside of Scopes. Figures are calculated on a calendar-year basis.  
 \*3 The scope of calculation changed in 2021, removing the Company's non-operating vessels from the scope of calculation. Figures are calculated on a calendar-year basis.

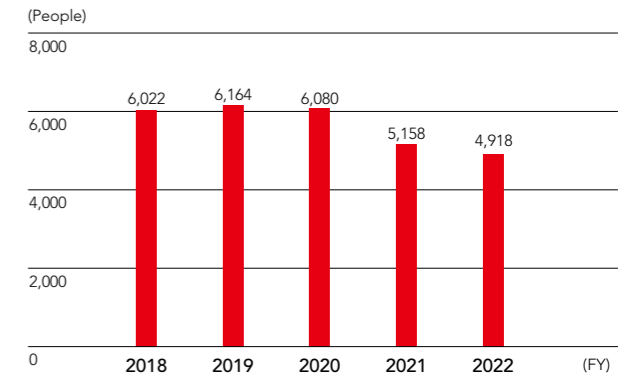
## Number of Major Accidents\*



Safety in navigation and cargo operations is an immutable mission in running a shipping business. Over the past five years, two oil spills have resulted from one grounding and one collision. In both cases, we took appropriate measures to minimize damage.

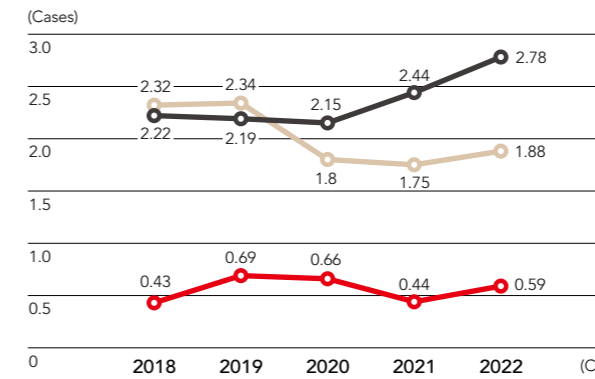
\* The scope of calculation is "K" LINE's scope of consolidation, which corresponds to 100% of sales.

## Number of Employees (Consolidated)



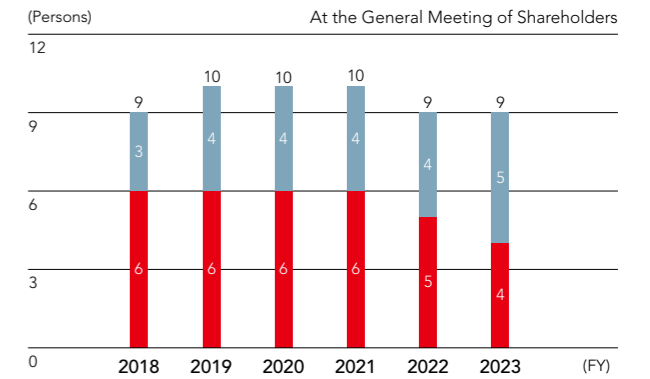
We seek to secure and train outstanding human resources with the technical and specialized skills needed to support our business portfolio.

## Average Deficiencies per Port State Controls (PSCs)



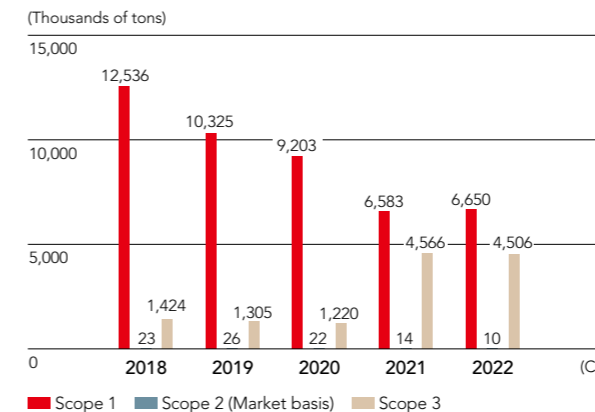
Port State Control (PSC) is a safety inspection of foreign ships conducted by port states to verify that the condition of the ship complies with the requirements of international regulations. The number of deficiencies with "K" LINE Group vessels per PSCs is well below the average number of deficiencies in the main regions.  
 \* TOKYO MOU: PSC organization in Asia-Pacific region  
 \* PARIS MOU: PSC organization in European and North Atlantic region

## Board of Directors (Inside and Outside)



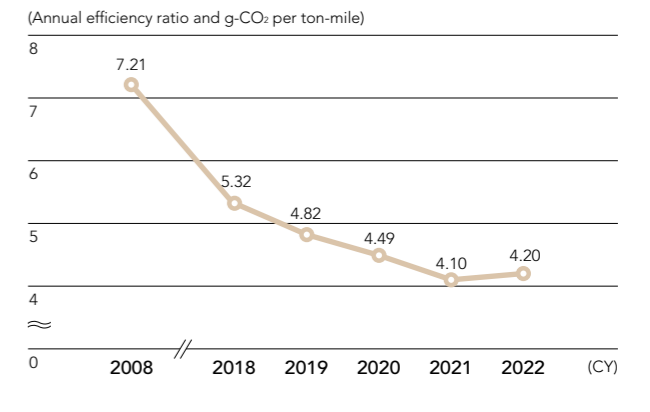
In fiscal 2023, the composition of the Board of Directors was reviewed with the intention of enhancing the Board of Directors' supervisory functions for business execution. Outside directors form a majority on the Board of Directors. Based on identified materialities, the skill matrix of the Board of Directors was reviewed to ensure diversity.

## Greenhouse Gas (GHG) Emissions\* (Scopes 1, 2, 3)



CO<sub>2</sub> emissions are calculated based on the "K" LINE Group's fuel and electricity consumption, and third-party certification is obtained for these calculations. The scope of aggregation has been revised from 2021. Vessels not under our operations are excluded for Scope 1 and container vessels are included for Scope 3.  
 \* The scope of calculation is "K" LINE's scope of consolidation, which corresponds to almost 100% of sales.

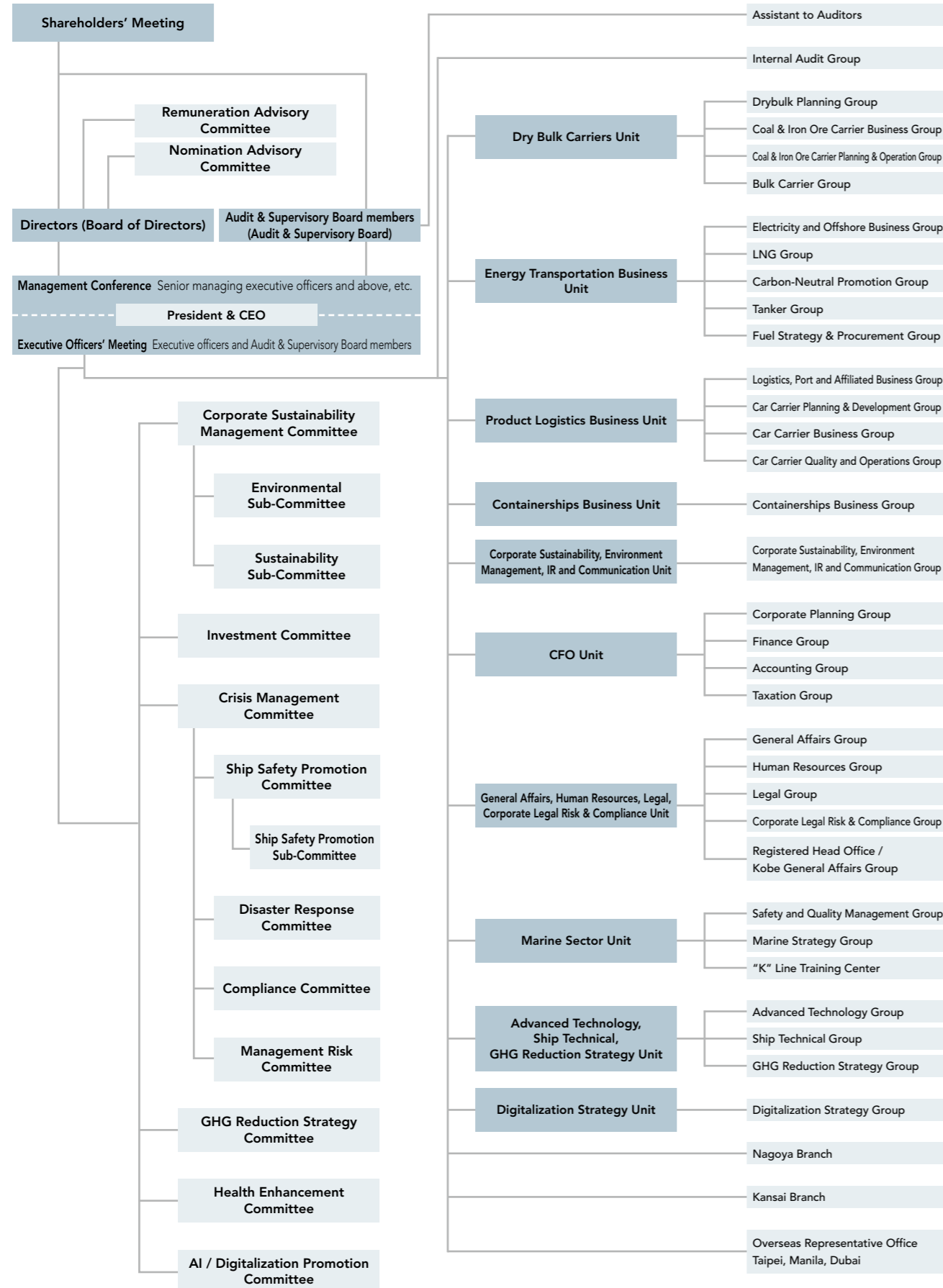
## Greenhouse Gas (GHG) Emissions per Deadweight Ton-Mile



In 2020, we formulated a revised version of "K" LINE Environmental Vision 2050. We have aligned our CO<sub>2</sub> emission efficiency indicators with the targets of the International Maritime Organization (IMO) by setting 2008 as a base year and calculating AER.\* The scope of aggregation has been revised from 2021. Vessels not under our operations are excluded. In 2022, our GHG emissions per deadweight ton-mile were 41.7% lower than those of 2008.  
 \* The average CO<sub>2</sub> emissions from a vessel per deadweight ton-mile (1,852 meters).

# Organization

(As of July 1, 2023)



# Global Network



- Japan**
  - Tokyo (Head office)
  - Kobe (Registered head office)
  - Nagoya
  - Kansai
- Europe**
  - U.K.**
    - London
    - Southampton
  - Germany**
    - Bremen
    - Bremerhaven
    - Hamburg
  - Belgium**
    - Antwerp
- Africa**
  - South Africa**
    - Durban
- Middle East**
  - United Arab Emirates**
    - Dubai
- Asia**
  - India**
    - Mumbai
  - Indonesia**
    - Jakarta
  - Korea**
    - Seoul
  - Taiwan**
    - Kaohsiung
    - Taipei
  - Singapore**
    - Singapore
  - Thailand**
    - Bangkok
    - Laem Chabang
- China**
  - Shanghai
  - Tianjin
- Philippines**
  - Manila
- Vietnam**
  - Haiphong
  - Hanoi
  - Ho Chi Minh City
- Malaysia**
  - Shah Alam
- Oceania**
  - Australia**
    - Melbourne
- North America**
  - U.S.A.**
    - Baltimore
    - Houston
    - Los Angeles
    - Lothian
    - New York
    - Portland
    - Richmond
    - San Francisco
  - Central and South America**
    - Chile**
      - Santiago
    - Brazil**
      - Sao Paulo
    - Peru**
      - Lima
    - Mexico**
      - Mexico City

# Major Subsidiaries and Affiliates

(As of March 31, 2023)

Domestic	Company name	"K" LINE's ownership (%) <sup>*3</sup>	Paid-in capital (millions of yen) <sup>*3</sup>	Fiscal 2022 revenue (millions of yen) <sup>*3</sup>
Marine transportation	Kawasaki Kinkai Kisen Kaisha, Ltd.	100.0	2,368	49,781
	Asahi Kisen Kaisha, Ltd.	100.0	100	113
	★ Shibaura Kaiun Co., Ltd.	100.0	20	705
Ship management	"K" Line Marine Solutions Co., Ltd.	100.0	10	681
	"K" Line RoRo Bulk Ship Management Co., Ltd.	100.0	400	46,511
Harbor transportation / Warehousing	Daito Corporation <sup>*4</sup>	100.0	842	25,519
	Nitto Total Logistics Ltd. <sup>*4</sup>	100.0	1,596	14,711
	Hokkai Transportation Co., Ltd.	80.1	60	12,430
	Seagate Corporation <sup>*4</sup>	100.0	270	7,387
	Nitto Tugboat Co., Ltd.	100.0	150	4,010
	★ Rinko Corporation	25.1	1,950	10,357
Logistics	KLKG Holdings, Co., Ltd.	51.0	10	1,775
	"K" Line Logistics, Ltd.	96.0	600	33,391
Land transportation	Japan Express Transportation Co., Ltd.	100.0	100	3,056
	Shinto Rikuun Kaisha, Ltd.	100.0	10	650
	Maizuru Kousoku Yusou Co., Ltd.	100.0	25	843
Travel business	"K" Line Travel, Ltd.	100.0	100	431
Holding company	★ Ocean Network Express Holdings, Ltd.	31.0	50	477
Other business	"K" Line Business Systems, Ltd.	100.0	40	1,044
	KMDS Co., Ltd.	100.0	40	1,344
	"K" Line Business Support, Ltd.	100.0	30	662
	Offshore Operation Co., Ltd.	72.1	26	1,417
	K Line Next Century GK	100.0	0	0

Overseas	Company name	"K" LINE's ownership (%) <sup>*3</sup>	Paid-in capital (millions of yen) <sup>*3</sup>	Fiscal 2022 revenue (millions of yen) <sup>*3</sup>
	"K" Line (Korea) Ltd.	100.0	KRW400	KRW15,023
	"K" Line Maritime (Malaysia) Sdn. Bhd.	100.0	MYR0.3	MYR1
	K Line Mexico SA de CV	100.0	MXN0.8	US\$4
	"K" Line Peru S.A.C.	100.0	PEN1	PEN3
	"K" Line Shipping (South Africa) Pty Ltd	51.0	ZAR0.0001	ZAR9
	"K" Line (Taiwan) Ltd.	60.0	NT\$60	NT\$276
	K Line (Thailand) Ltd.	81.7	THB30	THB2,446
	"K" Line (Vietnam) Limited	100.0	VND8,055	VND15,608
	PT. K Line Indonesia	49.0	IDR2,557	IDR47,252
	★ 'K' Line (India) Private Limited	50.0	INR60	INR669
	Ship management	"K" Line Ship Management (Singapore) Pte. Ltd.	100.0	US\$0.5
K Marine Ship Management Pte. Ltd.		100.0	US\$4.0	US\$44
Logistics	"K" Line Logistics (Hong Kong) Ltd.	100.0	HK\$8	HK\$119
	"K" Line Logistics (Singapore) Pte. Ltd.	100.0	S\$1	S\$35
	K Line Logistics South East Asia Ltd.	99.9	THB73	THB28
	K Line Logistics (Thailand) Ltd.	86.5	THB20	THB1,495
	"K" Line Logistics (UK) Ltd.	100.0	£0.2	£7
Container repairing	"K" Line Logistics (U.S.A.) Inc.	100.0	US\$0.3	US\$117
	Bridge Chassis Supply LLC.	100.0	US\$7	US\$0
Holding company	Kawasaki (Australia) Pty. Ltd.	100.0	A\$4	A\$7
	"K" Line Holding (Europe) Limited	100.0	£45	£0
	"K" Line Drilling/Offshore Holding, INC.	100.0	US\$0.001	US\$0
Other business	★ "K" Line Auto Logistics Pty Ltd.	50.0	A\$67	A\$1

\*1 Includes main consolidated subsidiaries, equity-method subsidiaries, and equity-method affiliates.

\*2 Includes holdings of subsidiaries.

\*3 Rounded down to the nearest million.

\*4 KLKG Holdings, Co., Ltd., owns the company.

\*5 Ocean Network Express Holdings, Ltd., owns 100% of the company.

★ Subsidiaries and affiliates accounted for by the equity method.

¥: Japanese yen  
 US\$: United States dollars  
 EUR: Euro  
 INR: Indian rupee  
 A\$: Australian dollars  
 BRL: Brazil real  
 CNY: Chinese renminbi  
 £: Pounds sterling  
 KRW: Korean won  
 MYR: Malaysian ringgit  
 MXN: Mexican peso  
 PEN: Peruvian SOL  
 ZAR: South African rand  
 NT\$: New Taiwan dollars  
 THB: Thai baht  
 VND: Vietnamese dong  
 IDR: Indonesian rupiah  
 HK\$: Hong Kong dollars  
 S\$: Singapore dollars

Overseas	Company name	"K" LINE's ownership (%) <sup>*3</sup>	Paid-in capital (millions of yen) <sup>*3</sup>	Fiscal 2022 revenue (millions of yen) <sup>*3</sup>
Marine transportation	"K" Line Pte Ltd	100.0	US\$41	US\$273
	"K" Line Bulk Shipping (UK) Limited	100.0	US\$33	US\$98
	"K" Line LNG Shipping (UK) Limited	100.0	US\$35	US\$82
	"K" Line European Sea Highway Services GmbH	100.0	EUR5	EUR115
	'K' Line (India) Shipping Private Limited	80.0	INR609	INR694
	★ Northern LNG Transport Co., I Ltd.	49.0	US\$47	US\$23
	★ Northern LNG Transport Co., II Ltd.	36.0	US\$52	US\$23
★ Ocean Network Express Pte. Ltd. <sup>*5</sup>	—	US\$3,000	US\$29,218	
Shipping agency	"K" Line America, Inc.	100.0	US\$15	US\$15
	"K" Line (Australia) Pty Limited	100.0	A\$0.0001	A\$5
	"K" Line (Belgium) N.V.	51.0	EUR0.06	EUR1
	"K" Line Brasil Transportes Maritimos Ltda.	100.0	BRL1	BRL10
	K Line (China) Ltd.	100.0	CNY9	CNY37
	"K" Line Chile Ltda	100.0	US\$0.6	US\$9
	"K" Line (Deutschland) GmbH	100.0	EUR0.1	EUR8
	"K" Line (Europe) Limited	100.0	£0.01	£2

# Outline of the Company / Stock Information

## Outline of the Company

(As of June 30, 2023)

<b>Name</b>	Kawasaki Kisen Kaisha, Ltd. ("K" LINE)												
<b>Established</b>	April 5, 1919												
<b>Paid-in capital</b>	¥75,457.64 million												
<b>President</b>	Yukikazu Myochin (Effective from April 1, 2019)												
<b>Employees</b>	On-land duty 643 At-sea duty 209 Unconsolidated total 852 Consolidated total 5,480												
<b>Business lines</b>	Marine transportation, Land transportation, Air transportation, Through transportation involving marine, land, and air transportation, Harbor transportation, etc.												
<b>Offices</b>	<table border="0"> <tr> <td><b>Head office</b></td> <td>Iino Building, 1-1, Uchisaiwaicho 2-chome, Chiyoda-ku, Tokyo 100-8540, Japan Phone: (+81) 3-3595-5000 Fax: (+81) 3-3595-5001</td> </tr> <tr> <td><b>Registered head office</b></td> <td>Shinko Building, 8 Kaigandori, Chuo-ku, Kobe 650-0024, Japan Phone: (+81) 78-332-8020 Fax: (+81) 78-393-2676</td> </tr> <tr> <td><b>Branches</b></td> <td>                     Nagoya                      Nagoya International Center Building, 47-1, Nagono 1-chome, Nakamura-ku, Nagoya 450-0001, Japan                      Phone: (+81) 52-589-4510 Fax: (+81) 52-589-4585                      Kansai                      Shinko Building, 8 Kaigandori, Chuo-ku, Kobe 650-0024, Japan                      Phone: (+81) 78-325-8727 Fax: (+81) 78-393-2676                 </td> </tr> <tr> <td><b>Overseas representative offices</b></td> <td>Taipei, Manila, Dubai</td> </tr> <tr> <td><b>Overseas agents</b></td> <td>Korea, China, Taiwan, Thailand, Singapore, Malaysia, Indonesia, Vietnam, India, Australia, U.K., Germany, Belgium, U.S.A., Mexico, Peru, Chile, Brazil, South Africa</td> </tr> <tr> <td><b>Affiliated companies (to be consolidated)</b></td> <td>27 (domestic), 257 (overseas)</td> </tr> </table>	<b>Head office</b>	Iino Building, 1-1, Uchisaiwaicho 2-chome, Chiyoda-ku, Tokyo 100-8540, Japan Phone: (+81) 3-3595-5000 Fax: (+81) 3-3595-5001	<b>Registered head office</b>	Shinko Building, 8 Kaigandori, Chuo-ku, Kobe 650-0024, Japan Phone: (+81) 78-332-8020 Fax: (+81) 78-393-2676	<b>Branches</b>	Nagoya Nagoya International Center Building, 47-1, Nagono 1-chome, Nakamura-ku, Nagoya 450-0001, Japan Phone: (+81) 52-589-4510 Fax: (+81) 52-589-4585 Kansai Shinko Building, 8 Kaigandori, Chuo-ku, Kobe 650-0024, Japan Phone: (+81) 78-325-8727 Fax: (+81) 78-393-2676	<b>Overseas representative offices</b>	Taipei, Manila, Dubai	<b>Overseas agents</b>	Korea, China, Taiwan, Thailand, Singapore, Malaysia, Indonesia, Vietnam, India, Australia, U.K., Germany, Belgium, U.S.A., Mexico, Peru, Chile, Brazil, South Africa	<b>Affiliated companies (to be consolidated)</b>	27 (domestic), 257 (overseas)
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## Stock Information

(As of March 31, 2023)

<b>Authorized</b>	600,000,000 shares of common stock
<b>Issued</b>	250,712,389 shares of common stock
<b>Number of shareholders</b>	70,640
<b>Shareholder registry administrator</b>	Sumitomo Mitsui Trust Bank, Limited 4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Japan
<b>Listing of shares</b>	Tokyo Stock Exchange (Prime Market)

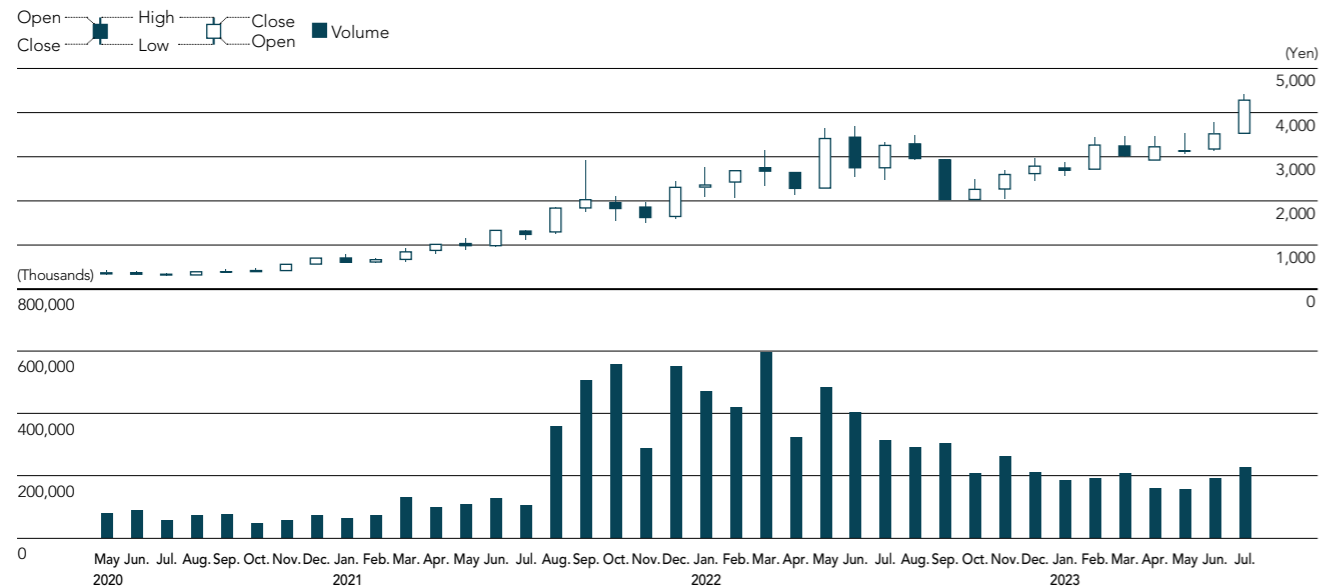
## Major Shareholders

(As of March 31, 2023)

Shareholders	Number of shares held (thousands)	Percentage of shares held (%)
ECM MF	32,149	12.92
The Master Trust Bank of Japan, Ltd. (trust account)	24,296	9.77
GOLDMAN SACHS INTERNATIONAL	17,892	7.19
MLI FOR SEGREGATED PB CLIENT	16,954	6.81
J.P. MORGAN SECURITIES PLC FOR AND ON BEHALF OF ITS CLIENTS JPMSP RE CLIENT ASSETS-SEGR ACCT	15,300	6.15
CGML PB CLIENT ACCOUNT/COLLATERAL	14,125	5.68
IMABARI SHIPBUILDING CO., LTD.	7,062	2.84
Custody Bank of Japan, Ltd. (trust account)	5,937	2.38
Mizuho Bank, Ltd.	4,911	1.97
Sompo Japan Insurance Inc.	4,405	1.77

Note: Figures for share ownership breakdown do not include treasury stock (2,068,542 shares).

## Stock Price Range and Trading Volume (Tokyo Stock Exchange)



Note: On October 1, 2022, "K" LINE conducted a 3-for-1 common stock split. Stock prices and trading volumes prior to this date have been adjusted to post-split values.

## "K" LINE's Website

**Sustainability Website**  
<https://www.kline.co.jp/en/sustainability.html>

**"K" LINE Environmental Vision 2050**  
<https://www.kline.co.jp/en/sustainability/environment/management.html>

**ESG DATA BOOK**  
[https://www.kline.co.jp/en/sustainability/esg\\_data.html#db](https://www.kline.co.jp/en/sustainability/esg_data.html#db)

**FACTBOOK**  
<https://www.kline.co.jp/en/ir/library/fact.html>

## External Recognition

Our sustainability and ESG initiatives have been highly praised by external entities. "K" LINE has been selected as a constituent of major ESG investment indices all over the world, and has been recognized with various awards.

- Dow Jones Sustainability Asia / Pacific Index
- FTSE4Good
- FTSE Blossom Japan Index
- FTSE Blossom Japan Sector Relative Index
- THE MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)
- S&P / JPX Carbon Efficient Index

In recognition of our disclosure of climate change information and efforts to reduce greenhouse gases, we have been selected for the CDP Climate Change A List for seven consecutive years and for the Supplier Engagement Leaderboard for five consecutive years.

