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# Financial Highlights Brief Report for 1st Half FY2005

11 November 2005 Kawasaki Kisen Kaisha, Ltd.



#### 1. Financial Highlights for 1H 2005F

(unit:billion yen)

|                       |                | 05F 1H<br>(Result)<br>(a) | 04F 1H<br>(Result)<br>(b) | Comparison<br>(c) (a-b) | Comparison<br>(Ratio)<br>c / b | 05F 1H<br>(Prospect) **<br>(d) | Comparison<br>(e) (a-d) | Comparison<br>(Ratio)<br>e / d |
|-----------------------|----------------|---------------------------|---------------------------|-------------------------|--------------------------------|--------------------------------|-------------------------|--------------------------------|
| Operating<br>Revenues | Consoli<br>Non | 454.8<br>362.9            | 413.6<br>332.0            | 41.2<br>30.9            | +10%<br>+9%                    | 450.0<br>360.0                 | +4.8<br>+2.9            | +1%<br>+1%                     |
| Operating<br>Income   | Consoli<br>Non | 50.2<br>35.1              | 60.3<br>48.3              | -10.1<br>-13.2          | -16%<br>-27%                   | 50.0<br>37.0                   | +0.2<br>-1.9            | -%<br>-5%                      |
| Ordinary<br>Income*   | Consoli<br>Non | 49.6<br>35.9              | 61.9<br>50.0              | -12.3<br>-14.1          | -20%<br>-28%                   | 50.0<br>37.0                   | -0.4<br>-1.1            | -1%<br>-3%                     |
| Net Income            | Consoli<br>Non | 34.9<br>22.8              | 33.5<br>27.2              | +1.4<br>-4.4            | +4%<br>-16%                    | 34.0<br>23.0                   | +0.9<br>-0.2            | +3%<br>-1%                     |
| Dividend              | Non            | ¥9                        | ¥7.5                      | + ¥1.5                  | + 20%                          | ¥9                             | -                       | -%                             |
| Exchange Rate         | Average        | ¥109                      | ¥109                      | -                       | -%                             | ¥109                           | -                       | -%                             |
| Bunker Price          | Average        | \$261                     | \$184                     | + \$77                  | +42%                           | \$255                          | +\$6                    | +2%                            |

\* Ordinary income is income before income taxes and extra-ordinary items.

\*\* 05F1H Prospect is as of 4 August 2005, the date of announcement of '05 1Q financial close.



#### 2. Key Points for 1H 2005FY

#### Ordinary Income\*:2005F prospect\*\* 50.0, 2004F result 61.9 >>>49.6 billion yen

(unit: billion yen)

|                                   | Comparison with 2005F |      | 2004F result |
|-----------------------------------|-----------------------|------|--------------|
|                                   | prospect              |      |              |
| Fluctuation in exchange rate      |                       | -    | -            |
| Bunker Oil Price                  |                       | -0.4 | -10.4        |
| Market volatility                 |                       | -    | -2.0         |
| Business Expansion                |                       | -    | 2.0          |
| Rationalization/Cost<br>Reduction |                       | -    | 2.2          |
| Others                            |                       | -    | -4.1         |
| Total                             |                       | -0.4 | -12.3        |

\*Ordinary income is income before income taxes and extra-ordinary items.

\*\*2005F prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close.



# 3. Outline of Division-wise Results 1H 2005F (for Container Business)

Operating revenues 222.8, Ordinary Income 20.6 billion yen

(YoY comparison : Operating revenues increased, profits unchanged)

 Business expansion Enhancement in Asia/U.S. Pacific North West and Asia/U.S. East coast service contributes.

(Loaded cargo volume: 1330 thousand TEU (+6.7% (YoY))

- Freight restoration Freight restoration realized (esp. intra-Asia/North-South trades, Inbound routes to Asia in East-West trades)
- Cost reduction (1.5 billion yen)
- Negative factors Charterage increase, Bunker oil price hike



### 4. Outline of Division-wise Results 1H 2005F (for Bulker Service)

- Business expansion with delivery of new ships (Operating Tonnage : 77.3 mil. Ton, +6.2% (YoY)
- Slump with market downturn.

| Bulker Market<br>(Pacific Ocean) | 04F 1H Results | 05F 1H results | Premises for 05F 1H<br>prospects** |
|----------------------------------|----------------|----------------|------------------------------------|
| 170 Type                         | \$54,494       | \$38,398       | \$65,000                           |
| 74 Type                          | \$30,667       | \$18,583       | \$35,000                           |
| 45 Type                          | \$22,975       | \$17,200       | \$25,000                           |

\*\*2005F 1H prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close.



#### 5. Outline of Division-wise Results 1H 2005F (for Car Carrier Service)

• Increased volume : Off-shore trades (Trans-Atlantic, Thailand/

Australia trade etc.)

• Negative factors :

Bunker oil price hike, Charterage increase Vessel related cost increase

(thousand units)

| Units carried         | 04F 1H | 05F 1H | balance |
|-----------------------|--------|--------|---------|
| To North America      | 300    | 290    | -10     |
| To Europe             | 120    | 120    | -10     |
| To other destinations | 180    | 200    | 20      |
| Inbound to Japan/Asia | 80     | 70     | -20     |
| Off-shore trade       | 580    | 640    | 60      |
| Total                 | 1250   | 1300   | 50      |



### 6. Outline of Division-wise Results 1H 2005F (for Energy Transportation)

Energy Transportation : Remain unchanged (YoY)

- LNG Carrier : Stable progress in each project One new ship completion for RasGas II in May, Total 27 vessels
- Thermal Coal Carrier : 15 vessel of our basic fleet in stable operation,

Port congestion reducing, Efficient ship deployment

(Loaded Volume : 6.71 (1H'04F)

>>> 6.97 mil. Ton (1H'05F) +3.8%)

• Tanker : AFRAMAX Market condition softened (Operating Tonnage : 14.31 (1H'04F)

>>> 14.68 mil. Ton (1H'05F) +2.6%)

| Tanker Market (WS)                    | 04F 1H<br>Average | 05F 1H<br>Average | Premises for 05F 1H<br>prospects** |
|---------------------------------------|-------------------|-------------------|------------------------------------|
| VLCC (Middle East/Japan)              | 111               | 78                | 70                                 |
| AFRAMAX (Southeast<br>Asia/Australia) | 178               | 138               | 200                                |
| CLEAN LRII (Middle East/Japan)        | 186               | 203               | 180                                |

\*\*2005F 1H prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close. 7



#### 7. Prospects for FY2005

(unit:billion yen)

|               |         | 05F 1H<br>Results | 05F 3Q<br>Prospects | 05F 4Q<br>Prospects | 05F 2H<br>Prospects | 05F<br>Revised<br>Prospects | 05F<br>Prospects** | Comparison<br>(Ratio) | FY2004<br>Results | Comparison<br>(Ratio) |
|---------------|---------|-------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------|-----------------------|-------------------|-----------------------|
| Operating     | Consoli | 454.8             | 236.0               | 234.2               | 470.2               | 925.0                       | 900.0              | 2.8%                  | 828.4             | 11.7%                 |
| Revenues      | Non     | 362.9             | 188.0               | 184.1               | 372.1               | 735.0                       | 710.0              | 3.5%                  | 658.7             | 11.6%                 |
| Operating     | Consoli | 50.2              | 19.0                | 21.8                | 40.8                | 91.0                        | 105.0              | -13.3%                | 108.1             | -15.8%                |
| Income        | Non     | 35.1              | 13.5                | 15.4                | 28.9                | 64.0                        | 77.0               | -16.9%                | 85.3              | -25.0%                |
| Ordinary      | Consoli | 49.6              | 18.5                | 22.9                | 41.4                | 91.0                        | 105.0              | -13.3%                | 107.2             | -15.1%                |
| Income*       | Non     | 35.9              | 14.0                | 15.1                | 29.1                | 65.0                        | 78.0               | -16.7%                | 86.9              | -25.2%                |
| Net Income    | Consoli | 34.9              | 14.5                | 14.6                | 29.1                | 64.0                        | 69.0               | -7.2%                 | 59.9              | 6.8%                  |
|               | Non     | 22.8              | 11.0                | 9.2                 | 20.2                | 43.0                        | 48.0               | -10.4%                | 49.0              | -12.2%                |
| Dividend      | Non     | ¥9                | ¥-                  | ¥9                  | ¥9                  | ¥18                         | ¥18                | -                     | ¥16.5             | 9.1%                  |
| Exchange Rate | Average | ¥109              | ¥110                | ¥110                | ¥110                | ¥110                        | ¥110               | -                     | ¥107              | 2.8%                  |
| Bunker Price  | Average | \$261             | \$300               | \$300               | \$300               | \$280                       | \$258              | +8.5%                 | \$192             | 45.8%                 |

\* Ordinary income is income before income taxes and extra-ordinary items.

\*\* 2005F prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close.

Rise/Fall1 Yen/US\$ in exchange rate affects Ordinary Income\* by approx. -/+0.6 billion yen, per half year.

Increase/Decrease of fuel oil prices at <u>\$10</u> per met. Tons does approx. by 1.3 billion yen, per half year.



#### 8. Key Points for FY2005 prospects

#### Ordinary Income\*:2005F prospect\*\* 105.0, 2004F result 107.2 >>>91.0 billion yen

(unit: billion yen)

|                                   | Comparison with 2005F |       | 2004F result |
|-----------------------------------|-----------------------|-------|--------------|
|                                   | prospect              |       |              |
| Fluctuation in exchange rate      |                       | -     | 3.1          |
| Bunker Oil Price                  |                       | -5.4  | -24.3        |
| Market volatility                 |                       | -7.0  | -5.0         |
| Business Expansion                |                       | -     | 7.0          |
| Rationalization/Cost<br>Reduction |                       | -     | 5.0          |
| Others                            |                       | -1.6  | -2.0         |
| Total                             |                       | -14.0 | -16.2        |

\*Ordinary income is income before income taxes and extra-ordinary items.

\*\*2005F prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close.



### 9. Key Points for Division-wise prospects

(Container)

Cargo volume : Increase for U.S., Europe and intra-Asia

Supply-demand balance : continuing tight condition

Service reform : Enhancement in Asia/Middle East, and Asia/Med Trade service (Bulker)

| Market premise<br>(Pacific Ocean) | 1H Results | 2H prospect | Premises for 2H<br>prospects ** |
|-----------------------------------|------------|-------------|---------------------------------|
| 170 Type                          | \$38,398   | \$44,000    | \$65,000                        |
| 74 Туре                           | \$18,583   | \$22,000    | \$35,000                        |
| 45 Type                           | \$17,200   | \$20,000    | \$25,000                        |

(Energy Transportation)

| Tanker Market (WS)                 | 05F 1H Average | 05F 2H premise |
|------------------------------------|----------------|----------------|
| VLCC (Middle East/Japan)           | 78             | 70             |
| AFRAMAX (Southeast Asia/Australia) | 138            | 200            |
| CLEAN LRII (Middle East/Japan)     | 203            | 200            |

\*\*2005F prospect is as of 4 August 2005 upon announcement of 1Q 2005FY financial close.



## 10. Major Financial Indices

|  | (unit:billion yen)            |                              |                               |  |  |
|--|-------------------------------|------------------------------|-------------------------------|--|--|
|  | FY2004<br>Results             | 1H F2005<br>Results          | FY2005<br>Prospects           |  |  |
| Cash Flows from<br>Operating Activities<br>(Depreciation)    | 89.4<br>(24.6)                | 32.5<br>(13.4)               | 72.0<br>(25.4)                |  |  |
| Cash Flows from<br>Investment Activities                     | -34.4                         | -58.8                        | -95.0                         |  |  |
| Investment amount<br>Vessels<br>Others<br>Asset disposition* | 34.4<br>54.7<br>18.9<br>-39.2 | 58.8<br>51.1<br>12.2<br>-4.5 | 95.0<br>91.0<br>19.0<br>-15.0 |  |  |
| Free Cash Flows  | 55.0                          | -26.3                        | -23.0                         |  |  |
| Shareholders' Equity   | 181.3                         | 224.6                        | 245.0                         |  |  |
| Interest Bearing Liabilities                                 | 239.2                         | 275.6                        | 275.0                         |  |  |
| R O E  | 39.6%                         | 34%                          | 30%                           |  |  |
| R O A  | 18.4%                         | 15%                          | 14%                           |  |  |
| Equity Ratio   | 30%                           | 32%                          | 34%                           |  |  |
| Debt Equity Ratio  | 132%                          | 123%                         | 112%                          |  |  |

#### **Key Points :**

- \* CF from Operating Activities : declining due to profit reduction
- \* CF from Investment Activities : increase in initial payment to shipyards for extra ship building or moving up original ship building schedule.
- \* Interest Bearing Liabilities increased, and DER up, because of investment increase.
- \* As Total Assets grow, ROA down.

\* Asset disposition: Collection of ship building cost from sale of ship upon delivery in Japanese Operating Lease scheme 11



#### 11. Progress of Fleet Order Plan

(unit : no. of vessels)

|                             | Mar 05F | Sep 05F | Mar 06F | Mar 09F | 09F original plan | Comparison |
|-----------------------------|---------|---------|---------|---------|-------------------|------------|
| Containerships              | 73      | 74      | 78      | 88      | 70                | 18         |
| Bulkers for Steel materials | 73      | 67      | 76      | 80      | 74                | 6          |
| Bulkers for general cargoes | 62      | 54      | 60      | 81      | 75                | 6          |
| Car Carriers                | 78      | 81      | 81      | 89      | 85                | 4          |
| LNG Carriers                | 26      | 27      | 30      | 44      | 43                | 1          |
| Thermal Coal Carriers       | 14      | 15      | 15      | 19      | 21                | -2         |
| Tanker                      | 19      | 20      | 20      | 31      | 38                | -7         |
| Coastal / Ferry etc.        | 45      | 46      | 49      | 54      | 55                | -1         |
| Total                       | 390     | 384     | 409     | 486     | 461               | 25         |



# 12. Cost Curtailing Campaign

| Target for FY2005 : 5 Billion Yen               |     | (   | (unit:billion yen) |
|---|-----|-----|--------------------|
| Cost saving items                               | 1H  | 2H  | 05F Revised        |
| Vessel cost reduction                           | 0.3 | 0.3 | 0.6                |
| Various cargo charges reduction                 | 1.0 | 1.0 | 2.0                |
| Service rationalization                         | 0.1 | 0.1 | 0.2                |
| Subsidiary company's various cost reduction     | 0.3 | 0.9 | 1.2                |
| Administrative cost reduction                   | 0.1 | 0.1 | 0.2                |
| Container equipment related cost reduction      | 0.4 | 0.4 | 0.8                |
| Total   | 2.2 | 2.8 | 5.0                |
| (Division wise result/prospect)                 |     |     |                    |
| Container Business (Inc. overseas subsidiaries) | 1.5 | 1.5 | 3.0                |
| Others (Inc.overseas subsidiaries)              | 0.4 | 0.4 | 0.8                |
| Subsidiaries in Japan                           | 0.3 | 0.9 | 1.2                |