

Financial Highlights Brief Report for the 3Q FY2002

14 February 2003 Kawasaki Kisen Kaisha, Ltd.



A. Financial Highlights for 3Q 2002F (Consolidated/Non-consolidated basis)

(unit: billion yen)

| | | 02F 1H (Result) (A) | 02F 3Q (Result) (B) | Accumulat e d | Prospect in 2002 | Achievement ratio |
|-----------------------|---------|---------------------------|---------------------------|---------------|------------------|-------------------|
| | | (11) | () | (A)+(B) | (Yearly)* | |
| Operating Revenues | Consoli | 309.6 | 163.6 | 473.2 | 610.0 | 77.6% |
| | Non | 244.3 | 129.1 | 373.4 | 480.0 | 77.8% |
| Operating income | Consoli | 11.3 | 9.1 | 20.4 | 22.0 | 92.6% |
| | Non | 7.2 | 6.5 | 13.7 | 14.0 | 97.9% |
| Ordinary income** | Consoli | 7.8 | 7.5 | 15.4 | 16.5 | 93.0% |
| | Non | 5.2 | 5.5 | 10.6 | 10.5 | 101.0% |
| Net income | Consoli | 4.9 | - | - | 10.0 | - |
| | Non | 2.8 | - | - | 6.0 | - |
| Exchange Rate | average | ¥123.77 | ¥122.73 | ¥123 | ¥ 120 | - |
| Bunker Price | average | \$152.21 | \$162.03 | \$156 | \$ 160 | - |

^{*}FY2002 yearly prospect is as of 14 November 2002 upon announcement of interim financial close

^{**} Ordinary income is income before income taxes and extra-ordinary items



B. Outline of Financial Result for 3Q of FY 2002

- Bulker and tanker market upward
- Container positive cargo movement from Asia to America and Europe
- PCTC increase of volume for the U.S.and Middle East
- Cost reduction favorable progress
- Waterfront lock out on the U.S. West Coast
- Hike in Bunker Oil Price



C-1. Trend of division-wise result 3Q FY2002 (Container Business)

Container: achieved better result than prospect

- 13 new larger containerships began full-swing operation (from September 02)
- Positive tonnage movement centering on China
- Success to load targeted cargo volume on the North America, Europe, and Asia trade
- Freight recovery achieved in Europe trade in October 02
- Cost reduction favorably progresses
- Cost increase caused by lockout on the U.S. West Coast
- Hike in Bunker Oil Price



C-2. Trend of division-wise result 3Q FY2002 (Bulker & Car Carrier Services)

Bulker & Car Carrier: Better than prospect

- Bulker: market get on track toward recovery
 remarkable increase of tonnage centering on carriers
 Ofor iron ore and cocking coal
- Car Carrier: positive cargo lifting for North America, Middle East, and Australia trade
 Unfavorably influenced by lockout on the U.S.
 West Coast but recovered through curtailment in ship costs and expenses, and operation efficiency



C-3. Trend of division-wise result 3Q FY2002 (Energy Transportation)

Energy Transportation: much improvement

- LNG Carrier : remains stable
- Thermal Coal Carrier: Market recovery, Increase of Cargo volume with new buildings. However, some loss caused in some trades.
- Oil Tanker: remarkable recovery in market



C-4. Trend of division-wise result 3Q FY2002 (Consolidated subsidiaries)

- Shot Sea/Coastal Shipping: Stable
- Air Freight Forwarding: Positive trend. Experienced cargo volume increase in October
- Transportation: Improvement along with handling cargo increase. Downward in businesses with source in Japan



D. Prospect for FY2002 Yearly Basis

(Consolidated/Non-consolidated basis)

(unit: billion yen)

| | | Yearly Prospect | Prospect in 02* (as of 14 Nov) | Differenc e | Increase Ratio | FY2001 Results |
|-----------------------|---------|--------------------|--------------------------------------|----------------|-------------------|-------------------|
| Operating Revenues | Consoli | 630.0 | 610.0 | 20.0 | 3.3% | 571.0 |
| | Non | 495.0 | 480.0 | 15.0 | 3.1% | 449.2 |
| Operating income | Consoli | 29.0 | 22.0 | 7.0 | 31.8% | 19.0 |
| | Non | 19.0 | 14.0 | 5.0 | 35.7% | 8.3 |
| Ordinary income** | Consoli | 22.0 | 16.5 | 5.5 | 33.3% | 12.0 |
| | Non | 15.0 | 10.5 | 4.5 | 42.9% | 7.1 |
| Net income | Consoli | 11.0 | 10.0 | 1.0 | 10.0% | 4.8 |
| | Non | 6.5 | 6.0 | 0.5 | 8.3% | 2.8 |
| Dividend | Non | ¥5 | ¥4 | ¥1 | - | ¥3 |
| Exchange Rate | Average | ¥122 | ¥120 | ¥2 | - | ¥125 |
| Bunker Price | Average | \$163 | \$160 | \$3 | - | \$134 |

^{*}Assumption4Q: Exchange rate ¥120/1\$, Bunker Price \$180/Kton, inc.realization of non-realized loss in marketable securities

^{**} Ordinary income is income before income taxes and extra-ordinary items



E. Updated Status of KV-Plan

(unit: billion yen)

| | | Result | Former Plan | Prospect | Plan | Plan in |
|---------------|------------------|----------|-------------|----------|----------|---------|
| | | in 2001F | in 2002F | in 2002F | in 2003F | 2004F |
| Exchange Rate | /US\$ | ¥125.11 | ¥130 | ¥122 | ¥130 | ¥130 |
| Bunker Price | /MT | \$134.17 | \$140 | \$163 | \$130 | \$130 |
| Non- | Revenues | 449.2 | 460.0 | 495.0 | 480.0 | 500.0 |
| Consolidated | Operating Income | 8.3 | 9.5 | 19.0 | 16.0 | 27.0 |
| | Ordinary Income* | 7.1 | 8.0 | 15.0 | 13.0 | 24.0 |
| | Net Income | 2.8 | 4.5 | 6.5 | 7.0 | 13.0 |
| Consolidated | Revenues | 571.0 | 600.0 | 630.0 | 630.0 | 650.0 |
| | Operating Income | 19.0 | 18.5 | 29.0 | 29.0 | 40.0 |
| | Ordinary Income* | 12.0 | 14.5 | 22.0 | 23.0 | 35.0 |
| | Net Income | 4.8 | 9.0 | 11.0 | 12.0 | 20.0 |

*Ordinary income is income before income taxes and extra-ordinary items

Consolidate: almost matching 03F achievement in KV-PLAN

Non-Consolidated: Over 03F achievement in KV-PLAN except for Net Income

Prevailing over exchange loss and hike in bunker price compared to original plan



F. Trend of division-wise result

- Unfavorable Factors: hike in bunker-oil price, Exchange rate (J¥) rise
- Container: Freight recovery, Increase in revenue by Service rationalization, etc.

⇒somewhat better business achievement from prospect

• Bulker/Car Carriers: Recovery in Bulk Market

Positive car/truck movement to the USA, & Middle

⇒Better result from prospect

• Energy Transport : Upward trends in Oil Tanker market

⇒Increase in profit

East

Though the Iraq issue is opaque, the effect to 02F result is limited.



G-1.Outline of Financial Results for the 2H 2002F (Comparison with prospect as of interim financial close)

Factors of upward/downward profit (Ordinal Income* 5.5billion)

- Increase of Bunker Price (+\$14/MT) -1.5 billion yen
- Market improvement(Container, Bulker, Tanker) +7.0 billion yen
- Decrease Containers lifting -0.7 billion yen
- <u>Cost Reduction, others</u> +0.7 billion yen

 Total +5.5 billion yen

^{*} Ordinary Income is income before income taxes and extra-ordinary items



G-2. Factor of P/L volatility

(2nd half of 2002:half year basis Ordinary income*)

- Rise/fall of 1 Yen in exchange rate
 - ⇒Non-consolidated -/+0.2 billion yen
 Consolidated -/+0.25 billion yen
- Increase/decrease of Bunker Price at \$10/MT
 - ⇒ Non-consolidated -/+1.0 billion yen Consolidated -/+1.1 billion yen
- Market Fluctuation

Container +/-\$10 ⇒Non consolidated +/-1.15 billion yen Bulk +/-10% ⇒Non consolidated +/-0.2 billion yen Tankers +/-WS10 ⇒Non consolidated +/-0.3 billion yen

^{*} Ordinary Income is income before income taxes and extra-ordinary items