

Financial Highlights Brief Report for 2nd Quarter FY2014

31 October 2014

Kawasaki Kisen Kaisha, Ltd.

Agenda



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A. Financial Highlights for 2nd Quarter FY2014

A-1. Financial Results for 2nd Quarter FY2014



| | | | | | (Unit:billion yen) | | |
|---------------------------|--------------|--------------|--------------|-----------------------|---|--------------|------------------------|
| | FY2014 1Q | FY2014 2Q | FY2014 1H | Previous Estimate* | Comparison with Previous Estimate | FY2013 1H | Comparison with FY2013 |
| Operating Revenues | 319.8 | 340.0 | 659.8 | 650.0 | 9.8 | 606.6 | 53.2 |
| Operating Income | 9.7 | 15.2 | 24.9 | 18.0 | 6.9 | 19.8 | 5.1 |
| Ordinary Income | 6.5 | 19.4 | 25.9 | 15.0 | 10.9 | 20.0 | 5.9 |
| Net Income | 4.3 | 16.9 | 21.2 | 11.0 | 10.2 | 14.7 | 6.5 |
| Exchange Rate | ¥102.40 | ¥102.65 | ¥102.52 | ¥101.43 | ¥1.09 | ¥98.03 | ¥4.49 |
| Bunker Price | \$615 | \$607 | ¥611 | \$615 | ▲ \$4 | \$628 | ▲ \$17 |

| | | FY2014 1Q | FY2014 2Q | FY2014 1H |
|------------------------|--------------------|--------------|--------------|--------------|
| Containership | Operating Revenues | 158.4 | 171.1 | 329.5 |
| Business | Ordinary Income | 2.2 | 7.3 | 9.5 |
| Bulk Shipping | Operating Revenues | 143.7 | 148.8 | 292.5 |
| Business | Ordinary Income | 6.4 | 11.1 | 17.5 |
| Offshore Energy E&P | Operating Revenues | 8.4 | 10.2 | 18.6 |
| Support & Heavy Lifter | Ordinary Income | ▲ 1.9 | 1.3 | ▲ 0.6 |
| Other | Operating Revenues | 9.3 | 9.9 | 19.2 |
| Other | Ordinary Income | 0.4 | 1.4 | 1.8 |
| A di | Operating Revenues | _ | _ | - |
| Adjustment | Ordinary Income | ▲ 0.7 | ▲ 1.6 | ▲ 2.3 |
| Total | Operating Revenues | 319.8 | 340.0 | 659.8 |
| iotai | Ordinary Income | 6.5 | 19.4 | 25.9 |

| | (Cint.onnon yen) |
|--------------|------------------------|
| FY2013 1H | Comparison with FY2013 |
| 294.3 | 35.2 |
| 1.5 | 7.9 |
| 277.6 | 14.9 |
| 21.9 | ▲ 4.4 |
| 16.6 | 1.9 |
| ▲ 1.9 | 1.3 |
| 18.0 | 1.2 |
| 2.0 | ▲ 0.2 |
| - | _ |
| ▲ 3.5 | 1.2 |
| 606.6 | 53.2 |
| 20.0 | 5.9 |

(Unit:billion ven)

*Previous Estimate = Estimate as of July 2014

Major Financial Indices

Unit:Billion ven/% 2014_{1Q} 2013 FY Comparison As of end-Sept 2014 As of end-April 2014 Shareholder's Equity 421.0 388.8 32.2 Cash and Deposits 216.5 236.4 ▲ 19.9 581.2 **▲** 62.6 Interest-bearing Debt 643.8 DER 138% 166% -28% NET DER 87% 105% -18% 33.8% 31.0% 2.9% Equity Ratio

A-2. Key Points of 1st Half FY2014



<Y on Y Comparison>

1H : Revenue Increase (+ 53.2 billion yen) / Profit Increase (+5.9 billion yen)

(Unit:billion yen)

| Variation Factors | FY2014 1H Comparison with FY2013 |
|------------------------|---|
| Exchange Rate | 2.7 Exchange rate 4.49 yen /\$ depreciated |
| Bunker Oil Price | |
| Market Volatility | 0.6 Freight increase in Contahiership but Dry Bulk market decline |
| Cost Increase/Decrease | 4.9 4.9 bil yen of Cost saving in 1H (Presentation material A-5) |
| Others | |
| Total | 5.9 |

Comparison with Previous Estimate as of July 2014>

1H : Revenue Increase(▲9.8 billion yen) / Profit Increase(+ 10.9 billion yen)

(Unit:billion yen)

| Variation Factors | FY2014 1H Comparison with Previous Estimate as of July 2014 | | | | | |
|------------------------|---|--|--|--|--|--|
| Exchange Rate | 0.6 Exchange rate 1.09 yen /\$ depreciated | | | | | |
| Bunker Oil Price | 0.2 Bunker Price \$4/MT lower than Previous Estimate | | | | | |
| Market Volatility | 5.4 Freight increase mainly in Contahiership | | | | | |
| Cost Increase/Decrease | 1.4 | | | | | |
| Others | 6.1 Effect from revaluation of exchange rate and others | | | | | |
| Total | 10.9 | | | | | |

A-3. Estimate for Yearly FY2014



(Unit:billion yen)

| | FY2014 | | | | | Comparison | Previous Estimate* | | | |
|---------------------------|---------|---------|---------|--------|---------|------------|--------------------|---------|---------|--------|
| | 1H | 2H | FY | 1H | 2H | FY | with FY2013 | 1H | 2H | FY |
| Operating Revenues | 659.8 | 590.2 | 1,250.0 | 606.6 | 617.5 | 1,224.1 | 25.9 | 650.0 | 600.0 | 1,250. |
| Operating Income | 24.9 | 11.1 | 36.0 | 19.8 | 9.1 | 28.9 | 7.1 | 18.0 | 18.0 | 36. |
| Ordinary Income | 25.9 | 8.1 | 34.0 | 20.0 | 12.5 | 32.5 | 1.5 | 15.0 | 19.0 | 34. |
| Net Income | 21.1 | 0.4 | 21.5 | 14.7 | 1.9 | 16.6 | 4.9 | 11.0 | 7.0 | 18. |
| Exchange Rate | ¥102.52 | ¥105.00 | ¥103.76 | ¥98.03 | ¥101.48 | ¥99.75 | ¥4.01 | ¥101.43 | ¥100.00 | ¥100.7 |
| Bunker Price | \$611 | \$590 | \$601 | \$628 | \$623 | \$626 | ▲ \$25 | \$615 | \$621 | \$61 |

*Previous Estimate= Estimate as of July 2014

| | (Unit:billion yen) | _ |
|---------------------------------------|--------------------|---|
| · · · · · · · · · · · · · · · · · · · | | |

| | | | 2014 | · |
|------------------------|--------------------|--------------|--------------|--------------|
| | | 1H | 2Н | FY |
| Containership | Operating Revenues | 329.5 | 285.5 | 615.0 |
| Business | Ordinary Income | 9.5 | ▲ 4.0 | 5.5 |
| Bulk Shipping | Operating Revenues | 292.5 | 267.5 | 560.0 |
| Business | Ordinary Income | 17.5 | 14.5 | 32.0 |
| Offshore Energy E&P | Operating Revenues | 18.6 | 18.4 | 37.0 |
| Support & Heavy Lifter | Ordinary Income | ▲ 0.6 | 0.6 | 0.0 |
| Other | Operating Revenues | 19.2 | 18.8 | 38.0 |
| Other | Ordinary Income | 1.8 | 0.7 | 2.5 |
| Adingtment | Operating Revenues | _ | | - |
| Adjustment | Ordinary Income | ▲ 2.3 | ▲ 3.7 | ▲ 6.0 |
| Total | Operating Revenues | 659.8 | 590.2 | 1,250.0 |
| Total | Ordinary Income | 25.9 | 8.1 | 34.0 |

[Dividend Plan]

Interim: 2.5 / Year-end: 2.5 yen per share

[Premises in 2H]

Exchange Rate ¥ 105/\$
Bunker Price \$590/MT

[Sensitivity against Ordinary Income in 2H]

Exchange Rate : $\pm \frac{1}{\$} = 0.4$ bln yen

Bunker Price : \mp \$10/MT \Rightarrow \pm 0.6 5bln yen

A-4. Key Points of FY2014



<Y on Y Comparison>

FY: Revenue Increase(+ 25.9 billion yen) / Profit Increase(+ 1.5 billion yen)

(Unit:billion yen)

| Variation Factors | FY2014 FY Estimate Comparison with 2013 | | | | | |
|------------------------|---|---|--|--|--|--|
| Exchange Rate | 4.0 | Exchange rate 4.01 yen /\$ depreciated | | | | |
| Bunker Oil Price | | Bunker Price \$25/MT lower than 2013 | | | | |
| Market Volatility | ▲ 11.8 | Freight decline mainly in Drybulk | | | | |
| Cost Increase/Decrease | <u>1</u> 7.0 | Cost saving is goinh well | | | | |
| Others | ▲ 10.8 | Effect from revaluation of exchange rate and others | | | | |
| Total | 1.5 | | | | | |

Comparison with Previous Estimate as of July 2014>

FY: Revenue As expected / Profit As expected

(Unit:billion yen)

| Variation Factors | FY2014 FY Estimate Comparison with Previous Estimate as of July 2014 |
|------------------------|--|
| Exchange Rate | 2.5 Exchange rate 3.05 yen /\$ depreciated |
| Bunker Oil Price | |
| Market Volatility | ▲ 7.3 Freight decline mainly in Drybulk |
| Cost Increase/Decrease | 2.8 Cost saving target has increased 2.8 bil yen compared with Previous Estimate |
| Others | ▲ 0.2 Others |
| Total | 0.0 |

A-5. Progress of Cost Saving Plan



- Target for Cost Saving in FY2014 as of April 13.1 billion yen
- Latest Target in FY2014 as of Sept

17.0 billion yen

- Further 3.7 bln yen Cost Saving is planned in Containership Business in 2nd half

Annual Cost Saving Target will be achieved.

(Some sales of transport assets planned to be sold in 1H will be put off in 2H)

(Billion yen)

| | Target through the year | Target in 1H | Target in 2H | Result in 1H | Achievement rate | Updated estimate through the year | Achievement rate |
|--|-------------------------|-----------------|--------------|--------------|------------------|-----------------------------------|------------------|
| Containership Business: Business Restructualing/Operational Cost Saving/ Earning Improvement | 7.7 | 2.2 | 5.6 | 2.8 | 36% | 12.5 | 162% |
| Non-Containership Business and Others | 5.4 | 2.4 | 2.9 | 2.1 | 39% | 4.5 | 83% |
| Total | 13.1 | 4.6 | 8.5 | 4.9 | 37% | 17.0 | 130% |



B. Division-wise Trends

B-1. Division-wise Trends





<14F 1H Result>Y on Y Comparison: Revenue Increased/Profit Increased Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate = Estimate as of July 2014

Cargo volume increased and rate restoration were carried out mainly in East-West trades. Profit improved by continuous challenge of cost saving as eco slow steaming.

- U.S. economy showing recovery trend and European economy increasing uncertainty.
- To strengthen continuous cost saving with careful business management.
- Trying to improve profit further by tackling earnings improve measures such as increasing reefer cargo in addition to rate restoration.

| | | | | FY2013 | | | FY2 | 2014 |
|-------------------------------|--------------------|-------|-------|--------|-------|-------|-------|------------|
| | | 1Q | 2Q | 3Q | 4Q | FY | 1Q | 2 Q |
| Operating Revenues (| billion yen) | 141.9 | 152.4 | 142.1 | 146.0 | 582.4 | 158.4 | 171.1 |
| Ordinary Income (billion yen) | | Δ 0.0 | 1.5 | Δ 2.6 | 1.0 | Δ 0.1 | 2.2 | 7.3 |
| Trend of Freight | Asia-North America | 98 | 96 | 93 | 99 | 96 | 97 | 102 |
| Index FY'08 1Q=100 | Asia-Europe | 62 | 76 | 71 | 83 | 73 | 78 | 78 |
| Lifting (10,000 TEU) | Asia-North America | 19.4 | 21.0 | 19.8 | 17.4 | 77.7 | 21.3 | 23.0 |
| | Asia-Europe | 12.1 | 12.2 | 11.1 | 10.4 | 45.8 | 12.7 | 12.9 |
| Capacity(10,000 TEU | Asia-North America | 21.4 | 23.1 | 20.6 | 19.2 | 84.3 | 21.7 | 23.1 |
| | Asia-Europe | 12.9 | 13.4 | 11.5 | 11.4 | 49.2 | 13.4 | 13.9 |
| Utilization | Asia-North America | 91% | 91% | 96% | 91% | 92% | 98% | 100% |
| | Asia-Europe | 94% | 91% | 96% | 91% | 93% | 95% | 92% |

B-2. Division-wise Trends -Dry Bulk Business-



<14F1H Result>Y on Y Comparison: Revenue Increased/Profit Decreased Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate = Estimate as of July 2014

- Market of Capesize and Panamax : Chinese iron ore import volume is increasing but coal import is decreasing.

 Still depressed market due to over capacity surplus mood.
- Market of Handy and Small: Market was downturn because of capacity surplus as same as Capesize, although there was positive factor such as strong coal demand for India.

- Continuous severe market in all types of ships which needs more time for recovery due to capacity surplus.
- Trying to improve profit further by more efficient vessel deployment and operation cost reduction, etc.
- Strengthen earnings structure which is not affected by spot market depression by means of increasing middle and long term contracts.

| | FY2013 | | | | | FY2014 | | | | | | |
|--|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--|
| Dry Bulk Market (*)4T/C Average | 1Q | 2Q | 3Q | 4Q | FY | 1Q | 2Q | 1H | 3Q | 4Q | 2H | |
| Cape(170type) | \$6,300 | \$19,100 | \$27,400 | \$16,200 | \$17,300 | \$11,900 | \$13,000 | \$12,450 | \$25,000 | \$17,000 | \$21,000 | |
| Panamax(74type) | \$7,800 | \$9,000 | \$14,300 | \$10,500 | \$10,400 | \$6,300 | \$5,900 | \$6,100 | \$11,000 | \$9,000 | \$10,000 | |
| Handy(53type) | \$9,300 | \$9,800 | \$14,200 | \$11,600 | \$11,200 | \$9,000 | \$8,900 | \$8,950 | \$10,000 | \$10,000 | \$10,000 | |
| Small | \$7,400 | \$7,500 | \$9,500 | \$9,300 | \$8,400 | \$7,800 | \$6,500 | \$7,150 | \$8,500 | \$8,500 | \$8,500 | |

B-3. Division-wise Trends





<14F1H Result>Y on Y Comparison: Revenue & Profit Decreased Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate= Estimate as of July 2014

Total units carried: 1,612 thousand units in 14F1H ($\triangle 4\%$ Y on Y)

- Cargo volume from Europe/North America to Far East and Transatlantic are strong.
- Export from Japan is generally decreasing.
- Trying to improve tonnnage allocation and operation efficiency continuously.

- Global completed car ocean transport demand is steady.
- Flexible response to change of trade pattern and increasing cargo demand from Southeast Asia and Transatlantic.

| Loading Results | | | FY2014 | | | | |
|-----------------------------|-----|-----|--------|-----|-------|-----|-----|
| (1,000 units) | 1Q | 2Q | 3Q | 4Q | FY | 1Q | 2Q |
| Outbound | 264 | 265 | 288 | 280 | 1,095 | 248 | 280 |
| Homebound | 86 | 76 | 86 | 90 | 337 | 80 | 83 |
| Others | 310 | 289 | 279 | 221 | 1,099 | 285 | 251 |
| Intra-Europe | 201 | 189 | 168 | 188 | 746 | 208 | 178 |
| Total | 861 | 818 | 820 | 778 | 3,278 | 821 | 791 |
| Number of Operating vessels | 96 | 97 | 98 | 98 | - | 98 | 96 |

B-4. Division-wise Trends





<14F1H Result>Y on Y Comparison: Revenue Decreased/Profit Increased Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate= Estimate as of July 2014

[LNG] Steady prformance under middle and long term contracts.

[Tankers] VLCC/LPG: Stable operation under middle and long term contracts.

Some spot market linked contracts were affected by market fluctuation.

Aframax tankers/Product tankers: Impact from market downturn was limited because of fleet size optimization.

<Focus for the Future>

[LNG] Aiming for steady operation with middle and long term contracts.

[Tankers] VLCC/LPG: Trying to secure stable profit under middle and long term contracts.

Aframax tankers/Product tankers: Trying to improve earnings by further efficient ship deployment.

| Tanker Market | FY2013 | | | | | FY2014 | | | | | |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--|
| (WS) | 1Q | 2Q | 3Q | 4Q | FY | 1Q | 2Q | 3Q | 4Q | FY | |
| VLCC (M.East / Jpn) | 38 | 36 | 54 | 49 | 44 | 38 | 45 | 52 | 54 | 47 | |
| | \$15,000 | \$14,050 | \$40,467 | \$31,137 | \$25,163 | \$12,200 | \$22,700 | \$33,500 | \$36,400 | \$26,200 | |
| Aframax (S.Asia / Jpn) | 76 | 71 | 80 | 91 | 80 | 91 | 102 | 98 | 98 | 97 | |
| | \$9,400 | \$8,000 | \$12,000 | \$16,467 | \$11,467 | \$14,200 | \$18,800 | \$17,300 | \$17,300 | \$16,900 | |
| Clean 70,000 type (M.East / Jpn) | 84 | 92 | 82 | 79 | 84 | 88 | 106 | 109 | 90 | 98 | |
| | \$9,800 | \$13,700 | \$9,733 | \$8,605 | \$10,460 | \$14,600 | \$20,000 | \$21,300 | \$15,000 | \$17,725 | |

B-5. Division-wise Trends Offshore Energy E&P Support & Heavy Lifter Segment



【Offshore Energy E&P Support】

<14F1H Result> Y on Y Comparison: Revenue Increased/Turning to Black Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate = Estimate as of July 2014

[Offshore Support Vessels] Strong spot market due active drilling work at offshore oil and gas in summer season.

[Drillship] Steady operation at offshore Brazil and stable profit contribution

<Focus for the Future>

[Offshore Support Vessels / Drillship] Aiming for profit contribution by steady operation

[Heavy Lifters]

<14F1H Result> Y on Y Comparison: Revenue Increased/Loss Decreased Comparison with Previous Estimate*: Improved than Estimate

*Previous Estimate = Estimate as of July 2014

- -Heavy Lifter market is gradually uptrends.
- -Continuous cost saving as eco slow steaming, etc.

- Market is expected to recover soon.
- Increasing project cargo and offshore related business handled by large-size vessels.
- Trying to win contracts of high profit cargo transportation and offshore installation work.