

Outline of the Company

(As of March 31, 2009)

Name: Kawasaki Kisen Kaisha, Ltd. ("K" Line)

Established: April 5, 1919

Paid-in Capital: ¥45,869.34 million

President: Hiroyuki Maekawa

Employees: On-land Duty 417
At-sea Duty 185
Total 602

Business Lines:

- Marine transportation
- Land transportation
- Air transportation
- Through transportation involving marine, land and air transportation
- Harbor transportation, etc.

Offices:

Head Office:

Hibiya Central Building, 2-9, Nishi-Shinbashi 1-chome, Minato-ku, Tokyo 105-8421, Japan
Phone: (+81) 3-3595-5063 Fax: (+81) 3-3595-5001

Registered Head Office:

Shinko Building, 8 Kaigandori, Chuo-ku, Kobe 650-0024, Japan
Phone: (+81) 78-332-8020 Fax: (+81) 78-858-6509

Branches

Nagoya:

11th Fl. Nagoya International Center Building, 47-1, Nagono 1-chome, Nakamura-ku, Nagoya 450-0001, Japan
Phone: (+81) 52-589-4510 Fax: (+81) 52-589-4585

Kansai:

5th Fl. Daidouseimei Kobe Building, 2-7, Sakaemachidori 1-chome, Chuo-ku, Kobe 650-0023, Japan
Phone: (+81) 78-325-8727 Fax: (+81) 78-393-2676

Overseas Offices:

Beijing, Manila, Middle East (Dubai), Johannesburg, India

Overseas Agents:

Korea, Hong Kong, China, Taiwan, Thailand, Vietnam, the Philippines, Singapore, Malaysia, Indonesia, Australia, U.K., Germany, France, Netherlands, Belgium, Italy, Finland, Denmark, Norway, Sweden, Spain, Portugal, Turkey, Canada, U.S.A., Mexico, Chile, Peru, Brazil

Affiliated Companies: 26 (Domestic), 285 (Overseas)
(to be consolidated)

Stock Information

(As of March 31, 2009)

Share Capital

Authorized: 2,000,000,000 shares of common stock

Issued: 638,882,298 shares of common stock

Number of shareholders: 36,969

Shareholder Registry Administrator:

The Chuo Mitsui Trust & Banking Co., Ltd.
33-1, Shiba 3-chome,
Minato-ku, Tokyo 105-0014

Listing of Shares

"K" Line's shares are listed for trading on the following stock exchanges:
Tokyo, Osaka, Nagoya and Fukuoka

Principal Shareholders

Shareholders	Number of Shares Held (thousands)	Percentage of Voting Rights (%)
The Master Trust Bank of Japan, Ltd. (trust account)	51,771	8.10
Japan Trustee Services Bank, Ltd. (trust account)	50,812	7.95
Japan Trustee Services Bank, Ltd. (trust account 4)	31,505	4.93
Trust & Custody Services Bank, Ltd. (Kawasaki Heavy Industries, Ltd. retirement benefit trust account re-entrusted by Mizuho Trust and Banking Co., Ltd.)	30,000	4.69
JFE Steel Corporation	28,174	4.40
Tokio Marine & Nichido Fire Insurance Co., Ltd.	28,020	4.38
Sompo Japan Insurance Inc.	27,295	4.27
Nippon Life Insurance Company	17,913	2.80
Mizuho Corporate Bank, Ltd.	11,100	1.73
Trust & Custody Services Bank, Ltd. (trust account)	9,996	1.56

Stock Price Range & Trading Volume (Tokyo Stock Exchange)

