

(Head Office)

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| General Affairs & Human Resources Group     |
| Information & Public Relations Group        |
| Information System Group                    |
| Corporate Planning Group                    |
| Containerships Business Group               |
| Containerships Sales Group                  |
| Container Transport Management Group        |
| Bulk Carrier Planning & Co-ordination Group |
| Coal & Iron Ore Carrier Group               |
| Bulk Carrier Group                          |
| Car Carrier Planning & Co-ordination Group  |
| Car Carrier Group No.1                      |
| Car Carrier Group No.2                      |
| LNG Group                                   |
| Thermal Coal Group                          |
| Tanker Group                                |
| Port Business Group                         |
| Finance Group                               |
| Accounting Group                            |
| Seafarers Group                             |
| Marine Safety Administration Group          |
| Maritime Cost Administration Group          |
| Ship Planning Group                         |

(Branches)

|               |
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| Nagoya Branch |
| Kansai Branch |

(Registered Head Office)

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| Kobe General Affairs Group |
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(as of July 1, 2002)