

Business	Company Name	“K” LINE’s Ownership (%)*	Paid-in Capital (millions)	Revenue (millions)
DOMESTIC				
Marine Transportation	★ Badak LNG Transport, Inc.	25.0	¥400	¥9,239
	◎ Kawasaki Kinkai Kisen Kaisha, Ltd.	51.60	¥2,369	¥25,200
	◎ Taiyo Nippon Kisen Co., Ltd.	99.81	¥2,700	¥10,531
Shipping Agency	Shimizu Kawasaki Transportation Co., Ltd.	50.0	¥10	¥232
Ship Management	◎ “K” Line Ship Management Co., Ltd.	100.0	¥50	¥9,702
Harbor Transportation	◎ Daito Corporation	100.0	¥842.5	¥24,197
	◎ Hokkai Unyu Co., Ltd.	60.0	¥60	¥6,595
	◎ Naigai Unyu Co., Ltd.	100.0	¥180	¥4,659
	◎ Nitto Tugboat Co., Ltd.	66.6	¥150	¥2,822
	◎ Nitto Total Logistics., Ltd.	100.0	¥870	¥11,008
	◎ Shinto Transportation Co., Ltd.	100.0	¥90	¥2,246
	★ Kokusai Logistics Co., Ltd.	32.8	¥280	¥1,497
	◎ Tokyo Kokusai Koun Kaisha, Ltd.	70.0	¥75	¥1,678
Warehousing	★ Rinko Corporation	21.5	¥1,950	¥14,175
	★ Shibaura Kaiun Co., Ltd.	100.0	¥10	¥448
Air Agency	◎ “K” Line Logistics Hokkaido Co., Ltd.	100.0	¥300	¥68
	★ Rokko Warehouse & Transport Co., Ltd.	40.0	¥500	¥510
Financing	◎ “K” Line Air Service, Ltd.	90.0	¥400	¥28,089
Financing	◎ “K” Line Management Service, Ltd.	100.0	¥200	¥383
Land Transportation	◎ Japan Express Transportation Co., Ltd.	90.0	¥180	¥5,730
	◎ Shinto Freight Corporation	100.0	¥30	¥1,233
	◎ Maizuru Kousoku Yusou Co., Ltd.	92.0	¥25	¥707
Container Repairing	◎ Intermodal Engineering Co., Ltd.	100.0	¥40	¥1,171
Computer-related Business	KIS Corporation	40.0	¥30	¥842
	“K” Line Marine Data Service Co., Ltd.	100.0	¥40	¥608
Other Business	◎ “K” Line Engineering Co., Ltd.	100.0	¥50	¥1,647
	◎ Kawaki Kosan Kaisha, Ltd.	100.0	¥30	¥1,347
	Marine Radio Service, Ltd.	100.0	¥10	¥173
	◎ Shinki Co., Ltd.	100.0	¥80	¥2,825

◎: Consolidated Subsidiaries

★: Affiliates Consolidated by Equity Method

*Includes Holdings of Subsidiaries

Business	Company Name	"K" LINE's Ownership (%)*	Paid-in Capital (millions)	Revenue (millions)
OVERSEAS				
Shipping Agency	◎ PT. "K" Line Indonesia	51	RP463.6	RP34,702
	★ Dongwoo Marine Co., Ltd.	48.5	WON400	WON2,973
	◎ Kawasaki (Australia) Pty. Ltd.	100	A\$4.8	A\$9.7
	Kawasaki del Peru S.A.	100	SOL1	SOL1.9
	◎ Kawasaki (London) Limited	100	£6.62	£0.5
	◎ "K" Line America, Inc.	100	US\$15.5	US\$82
	◎ "K" Line (Australia) Pty. Ltd.	100	A\$0.0001	A\$8.8
	"K" Line Bangladesh, Limited	49	TK5	TK18.2
	"K" Line (China) Ltd.	100	US\$1.36	US\$1.6
	◎ "K" Line (Deutschland) GmbH	100	DM0.3	DM7.4
	◎ "K" Line (Europe) Limited	100	£1.28	£28
	◎ "K" Line (France) S.A.	100	FFR3	FFR14
	◎ "K" Line (Hong Kong) Ltd.	100	HK\$15	HK\$136
	★ "K" Line Maritime (Malaysia) Sdn. Bhd.	41.5	M\$0.3	M\$5.9
	◎ "K" Line (Nederland) B.V.	100	DGL0.3	DGL3.3
	◎ "K" Line (Singapore) Pte Ltd	95	S\$1.5	S\$12
	◎ "K" Line (Thailand) Ltd.	34	BAT10	BAT699
	Representaciones Maritimas Kawasaki-Chile Ltda.	100	CHP53.3	CHP1,426
	TransMar Agencies, Inc.	40	PHP10.7	PHP51
	Grocean Shipping Agency, Ltd.	40	NT\$30	NT\$177
Terminal Operator	Central Freight Terminal Co., Ltd.	33	NT\$102	NT\$91
	★ Husky Terminal and Stevedoring, Inc.	50	US\$0.1	US\$13
	◎ International Transportation Service, Inc.	100	US\$2	US\$133
	◎ The Rail-Bridge Terminals (New Jersey) Corporation	100	US\$3	US\$6.0
	◎ TransBay Container Terminal, Inc.	95	US\$0.1	US\$21
Warehousing	Bangkok Cold Storage Service Ltd.	39.0	BAT10	BAT86
	Beijing Sunshine Freight International Co., Ltd.	43	RMB20.7	RMB26
	K Line Container Service (Thailand) Ltd.	38.9	BAT158	BAT88
Financing	◎ "K" Line Holding Luxembourg S.A.	100	US\$42.5	US\$6.8
	◎ "K" Line New York, Inc.	100	US\$3	US\$22
Land Transportation	★ Bangkok Marine Enterprises, Limited	5	BAT10	BAT251
Container Manufacturing & Repairing	Multimodal Engineering Corporation	100	US\$0.15	US\$4
Air Freight Forwarding	◎ "K" Line Air Service (U.S.A.) Inc.	100	US\$0.6	US\$17
	◎ "K" Line Air Service (Hong Kong) Ltd.	100	HK\$8	HK\$220
	◎ "K" Line Air Service (U.K.) Ltd.	100	£0.2	£7.0
Other Business	★ Minto Properties Pty. Ltd.	50	A\$1.5	A\$3
	★ SeaHighway Pty. Ltd.	50	A\$4	A\$5.7
	★ Prixcar Services Pty. Ltd.	33.3	A\$2.1	A\$38
	Century Distribution Systems, Inc.	98.2	US\$0.55	US\$3.3
	◎ "K" Line International (U.S.A.), Inc.	100	US\$0.03	US\$0.7
	"K" Line Maritime Training Corporation	40	PHP2	PHP14
	◎ "K" Line Realty (N.J.), Inc.	100	US\$12	US\$3.7

◎: Consolidated Subsidiaries

★: Affiliates Consolidated by Equity Method

*Includes Holdings of Subsidiaries

A\$: Australian dollars
 BAT: Thai baht
 CHP: Chilean pesos
 DGL: Dutch guilders

DM: German marks
 FFR: French francs
 HK\$: Hong Kong dollars
 M\$: Malaysian dollars

NT\$: New Taiwan dollars
 PHP: Philippine pesos
 £: Pounds sterling
 RMB: Chinese ren ming bi

RP: Indonesian rupiah
 S\$: Singapore dollars
 SOL: Peruvian sols
 TK: Bangladesh takas

US\$: United States dollars
 WON: Korean won